



International Automakers and Dealers in America

```
ar - Kia - Lamborghini - Land Rover - Lexus - Maserati - Mazda - N
    rche – Rolls-Royce – Subaru – Toyota – Volkswagen – Volvo Cars – Acura – Ast
   nesis – Honda – Hyundai – Infiniti – Jaguar – Kia – Lamborghini – Land Rover – Lexus –
 Mini – Mitsubishi – Nissan – Polestar – Porche – Rolls-Royce – Subaru – Toyota – Volkswa
 Bentley – BMW – Bugatti – Ferrari – Genesis – Honda – Hyundai – Infiniti – Jaguar – Kia –
                                                                                            nborgh
Mazda - McLaren - Mercedes-Benz - Mini - Mitsubishi - Nissan - Polestar - Porche - Rolls
                                                                                             ∕ce – Sub
ars – Acura – Aston Martin – Audi – Bentley – BMW – Bugatti – Ferrari – Genesis – Honda -
ınd Rover - Lexus - Maserati - Mazda - McLaren - Mercedes-Benz - Mini - Mitsubishi - Nissan - Polestar - Porche - Rolls-Ro
 yota – Volkswagen – Volvo Cars – Acura – Aston Martin – Audi – Bentley – BMW – Bugatti – Ferrari – Genesis – Honda 🖁 H
  aguar - Kia - Lamborghini - Land Rover - Lexus - Maserati - Mazda - McLaren - Mercedes-Benz - Mini - Mitsubishi
   Porche – Rolls-Royce – Subaru – Toyota – Volkswagen – Volvo Cars – Acura – Aston Martin – Audi – Bentley – BMW – Bu
    esis - Honda - Hyundai - Infiniti - Jaguar - Kia - Lamborghini - Land Rover - Lexus - Maserati - Mazda - McLaren
       Mitsubishi - Nissan - Polestar - Porche - Rolls-Royce - Subaru - Toyota - Volkswagen - Volvo Cars - Acura - Aston
           BMW - Bugatti - Ferrari - Genesis - Honda - Hyundai - Infiniti - Jaguar - Kia - Lamborghini - Land Rover - L
               n – Mercedes-Benz – Mini – Mitsubishi – Nissan – Polestar – Porche – Rolls-Royce – Subaru – Toyota -
                    4artin - Audi - Bentley - BMW - Bugatti - Ferrari - Genesis - Honda - Hyundai - Infiniti - Jagu
                          ati - Mazda - McLaren - Mercedes-Benz - Mini - Mitsubishi - Nissan - Polestar - Porc
                                            Aston Martin - Audi - Bentley - BMW - Bugatti - Ferrari - Genesis
                                             exus - Maserati - Mazda - McLaren - Merc
                                                          Volvo Cars – A
```

Economic Impact Report

Autos Drive America Members

























AIADA Members





























































Table of Contents

0	p	en	iı	ng l	M	es	ssa	ges

Capital and Community Investment

Research & Development

Opening Messages	
Autos Drive America President & CEO	2
AIADA President & CEO	3
Investment	
Manufacturing	4
Green Manufacturing	8
Vehicles Made in America	10

People

Employment	18
Workforce Development	19

Trade

U.SMade Exports		
Top Export Markets	22	
Exports by Seaport	23	

Sales

Dealerships	24
U.S. Sales	26
Green Vehicle Sales	28

States	30

variation of the state of the	
Automakers	110
	110

12





For more than sixty years, international automakers have been part of the fabric of U.S. automotive manufacturing. In 2022, vehicles produced by international automakers made up 45% of all cars built in the U.S.

Each year, Autos Drive America's members have a tremendous positive impact on the U.S. economy, providing community investment, economic growth, and good-paying careers across the country. As President and CEO of Autos Drive America, the voice for the international automotive industry in the U.S., I am proud this year's annual Economic Impact Report highlights once again how our members are driving the future of manufacturing careers and development in communities across the U.S.

2022 was a year of unparalleled growth for both international automakers and dealers. Autos Drive America's members are producing the vehicles consumers want to drive, while investing more into putting the vehicles of the future onto roads across the country. Last year, international automakers sold 1.1 million new green vehicles in the U.S.—58% of all green vehicles sold nationwide.

International automakers continue to create significant career opportunities nationwide. International automakers directly employ 156,000 people in the U.S., 103,600 of which are in manufacturing, and help drive an additional 2.3 million American jobs that support our industry. By creating programs to reskill and upskill existing workers and developing ways to educate those looking to enter the manufacturing industry, our members are creating valuable career pathways forward for Americans across the country.

This year's Economic Impact Report illustrates the integral role Autos Drive America and AIADA members play in the success of American manufacturing, American careers, and American communities. Through our investments nationwide, our dedication to our workforce, and our efforts to create a sustainable way forward, it's clear: our commitment to driving the future is stronger than ever.

Jennifer M. Safavian

Autos Drive America President & CEO

America's international nameplate automobile dealerships are keystones of their communities and the national economy. For more than half a century, members of the American International Auto Dealers Association have built thriving businesses and generated good, stable jobs in every corner of the United States. Today, international nameplate dealerships are responsible for 56 percent of all vehicles sold in the United States, a testament, in part, to the tenacity and adaptability of the dealers themselves.

Our latest Economic Impact Report takes a deep dive into the complex and highly globalized nature of today's auto industry and the enormous investment AIADA's members have made in their towns and cities. Since the first days of international brand vehicle sales in the United States, dealers have displayed an unwavering commitment to both their communities and their employees. Today, those direct employees number 549,000 Americans with an annual payroll of \$50 billion, powering a workforce that moves the American economy forward every day.

Along with our partners at Autos Drive America, AlADA is proud to share this report and raise awareness of the remarkable investment our manufacturers and retailers are making in our country. The numbers can't tell the whole story of our industry and the people behind it, but they do paint a compelling picture of the collaboration and investment it takes to build and sell vehicles in America today.

Cody Lusk

AIADA President & CEO





Investment









Manufacturing

International automakers strengthen the American economy through our U.S. operations. Our manufacturing impacts millions of Americans and our investments drive the growth of America's skilled workforce, develop new vehicle technologies, and pave the way for the future.

31 facilities producing vehicles, batteries, and components



4.4 million vehicles

produced in 2022



45% of all U.S. vehicle production in 2022

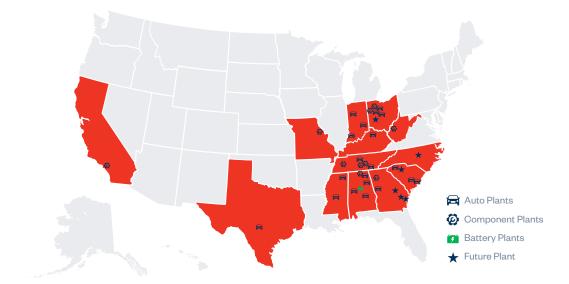


\$93 billion parts and services purchased in 2022



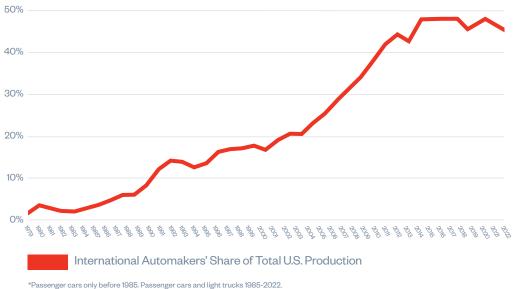
\$20 billion goods and services purchased in 2022

13 States with International Automaker **Manufacturing Facilities**

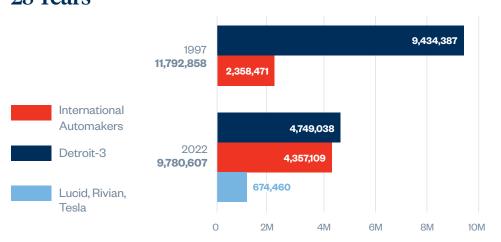


Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts. U.S. supplier purchases include parts and materials as well as goods and services.

International Automakers' Share of U.S. Auto Production Has Grown from 1% in 1979 to 45% in 2022



International Automakers Have Increased Their U.S. Production by More Than 85% Over the Past 25 Years



Source: Production data from WardsAuto InfoBank for BMW Group, Honda, Hyundai, Kia, Mazda, Mercedes-Benz, Mitsubishi Motors, Nissan, Subaru, Toyota, Volkswagen Group, and Volvo Cars.

Manufacturing Facilities

State	Automaker Facility Name		City	Production Start	Vehicles/ Components Produced
	Honda	Honda Alabama Auto Plant	Lincoln	2001	Odyssey, Passport, Pilot, Ridgeline, V-6 engines
	Hyundai	Hyundai Motor Manufacturing Alabama	Montgomery	2005	Elantra, Genesis Electrified GV70†, Santa Cruz, Santa Fe, Sonata, Tucson
Alabama	Mazda- Toyota	Mazda Toyota Manufacturing, U.S.A., Inc.	Huntsville	2021	Mazda CX-50, Toyota Corolla Cross
	Mercedes- Benz	Mercedes-Benz U.S. International, Inc.	Vance	1995	EQE SUV**, EQS SUV**, GLE Coupe**, GLE SUV**, GLS SUV**, Mercedes- Maybach GLS**
	Mercedes- Benz	Mercedes-Benz U.S. International, Inc.	Woodstock	2022	Electric vehicle batteries
	Toyota	Toyota Motor Manufacturing Alabama	Huntsville	2001	4-cylinder, V-6, hybrid and turbo engines
California	Toyota	TABC, Inc.	Long Beach	1972	Current Tacoma model parts, Toyota service parts
	Honda	Honda Transmission Plant - Georgia	Tallapoosa	2006	Transmissions
	Hyundai	Hyundai-LG Energy Solution Electric Battery Plant	Bryan County	2025	Electric vehicle batteries
Georgia	Hyundai	Hyundai Motor Group Metaplant America	Bryan County	2025	Electric vehicles
	Hyundai	Hyundai-SK Innovation Electric Battery Plant	Bartow County	2025	Electric vehicle batteries
	Kia	Kia Georgia	West Point	2009	K5, Sorento, Sportage, Telluride
	Honda	Honda Indiana Auto Plant	Greensburg	2008	Civic, CR-V, CR-V Hybrid
Indiana	Subaru	Subaru of Indiana Automotive, Inc.	Lafayette	1989	Ascent, Impreza, Legacy, Outback
	Toyota	Toyota Motor Manufacturing Indiana	Princeton	1996	Highlander, Highlander Hybrid, Sienna Hybrid
Kentucky	Toyota	Toyota Motor Manufacturing Kentucky	Georgetown	1986	Avalon ⁺⁺ , Avalon Hybrid ⁺⁺ , Camry, Camry Hybrid, RAV4 Hybrid, Lexus ES, Lexus ES Hybrid, 4-cylinder and V-6 engines, powertrain parts
	Nissan	Nissan Canton Vehicle Assembly Plant	Canton	2003	Altima, Frontier, Titan, Titan XD
Mississippi	Toyota	Toyota Motor Manufacturing Mississippi	Blue Springs	2007	Corolla

State	Automaker	Facility Name	City	Production Start	Vehicles/ Components Produced
Missouri	Toyota Motor Manufacturing Missouri		Troy	1990	Cylinder heads, cylinde blocks, automatic transmission parts
North Carolina	Toyota	Toyota Battery Manufacturing, North Carolina	Liberty	2025	Electric vehicle batteries
	Honda	Honda Anna Engine Plant	Anna	1985	4-cylinder and V-6 engines
	Honda	Honda East Liberty Auto Plant	East Liberty	1989	CR-V, CR-V Hybrid, Acura MDX, Acura RDX
	Honda	Honda and LG Energy Solution JV Battery Plant	Jeffersonville	2025	Electric vehicle batteries
Ohio	Honda	Honda Marysville Auto Plant	Marysville	1982	Accord Sedan, Accord Hybrid, Acura Integra, Acura TLX
	Honda	Honda Performance Manufacturing Center	Marysville	2016	Acura PMC Edition Models, CR-V FCEV [†]
	Honda	Honda Transmission Plant - Ohio	Russells Point	1996	Transmissions, gears, four-wheel-drive components, hybrid- electric systems
	BMW	BMW Manufacturing Corp, LLC	Greer	1994	X3, X3 PHEV, X4, X5, X5 PHEV, X6, X7, XM PHEV
	BMW	BMW Manufacturing Corp, LLC	Woodruff	2030	Electric vehicle battery assembly
	Mercedes- Benz	Mercedes-Benz Vans, LLC	Ladson	2006	Metris Cargo**, Sprinter Cargo**, Sprinter Passenger**
	Volvo Cars	Volvo Car U.S. Operations	Ridgeville	2018	S60 PHEV, S60 Sedan
	Nissan	INFINITI Decherd Powertrain Plant	Decherd	2014	Engines
	Nissan	Nissan Decherd Powertrain Plant	Decherd	1997	Engines, crankshaft forgings, cylinder block castings
Tennessee	Nissan	Nissan Smyrna Vehicle Assembly Plant	Smyrna	1983	LEAF, Maxima, Murano, Pathfinder, Rogue, Infiniti QX60
	Toyota	Toyota Motor Manufacturing Tennessee	Jackson	2003	Cylinder blocks, automatic transmission parts
	Volkswagen	Volkswagen Chattanooga Assembly Plant	Chattanooga	2010	Atlas, Atlas Cross Sport, ID.4
Texas	Toyota	Toyota Motor Manufacturing Texas	San Antonio	2003	Sequoia, Tundra, Tundra Hybrid
West Virginia	Toyota	Toyota Motor Manufacturing West Virginia	Buffalo	1996	Automatic transmissions, 4-cylinder and V-6 engines







†Production starting in 2023/2024 †Production at this facility ended in 2022 **Assembly only

Green Manufacturing

International automakers have pledged \$22.5 billion since 2020 toward electrification efforts. We are investing heavily to boost U.S. green vehicle production—both to meet the demand of consumers and our shared climate goals.



International automakers announced \$19.6 billion in green manufacturing investments in 2022



12

12 hybrid models produced in America in 2022



10,950

10,950 new jobs will be created by green vehicle manufacturing announcements in 2022



4

4 battery electric vehicle (BEV) models produced in America in 2022



19

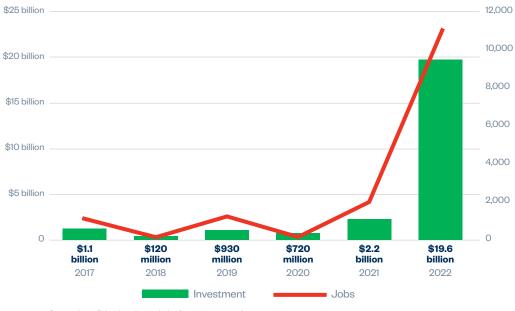
19 green vehicle models* were produced in America in 2022



3

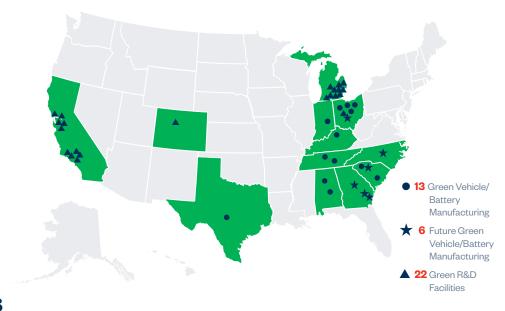
3 plug-in hybrid electric vehicle (PHEV) models produced in America in 2022

Billions Invested by International Automakers in Green Manufacturing Create New Jobs

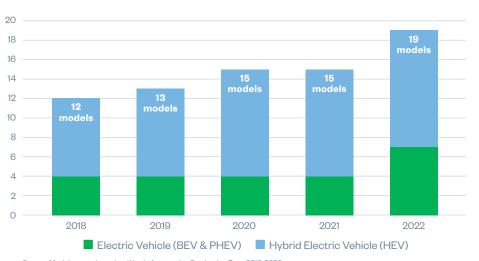


Source: Autos Drive America analysis of company press releases

12 States with Green Vehicle and Battery Manufacturing or R&D Facilities



Green Vehicle Models Produced in the U.S. Have Increased 58% Since 2018



Source: Model counts based on Wards Automotive Production Data 2018-2022.

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

"Advanced technology vehicles (green) include all battery electric vehicles (BEV), hybrid electric vehicles (HEV), plug-in hybrid electric vehicles (PHEV), and fuel cell vehicles (FCEV).

Vehicles Made in America



Acura Integra* Made in Ohio



BMW X5* Made in South Carolina

Honda Civic*

Made in Indiana

Hyundai Elantra*

Made in Alabama



BMW X5 PHEV*



Acura MDX*

Made in Ohio

Honda CR-V* Made in Indiana and Ohio





Made in Ohio

Acura NSX***

Made in Ohio

BMW X6³

Made in South Carolina



Made in Indiana and Ohio

Acura RDX*

Made in Ohio

BMW X7*

Made in South Carolina



Hyundai Santa Cruz* Made in Alabama



Hyundai Santa Fe* Made in Alabama



Hyundai Sonata* Made in Alahama



Kia Sportage* Made in Georgia



Kia Telluride* Made in Georgia



Lexus ES* Made in Kentucky



Lexus ES Hybrid* Made in Kentucky



Mercedes-Benz GLS SUV* ** Made in Alabama



Mercedes-Maybach GLS** Made in Alabama



Mercedes-Benz Metris Cargo** Made in South Carolina



Nissan LEAF* Nissan Maxima* Made in Tennessee Made in Tennessee

Made in Texas



Nissan Murano* Made in Tennessee



Nissan Pathfinder* Made in Tennessee



Mercedes-Benz

GLE SUV* **

Made in Alabama

Subaru Legacy* Made in Indiana



Made in Indiana



Toyota RAV4 Hybrid Made in Kentucky



Made in Kentucky



Tovota Avalon Hybrid*** Made in Kentucky



Toyota Camry* Made in Kentucky



Toyota Sienna Hybrid * Made in Indiana



Toyota Tundra* Made in Texas



Toyota Tundra Hybrid* Made in Texas



Acura TLX* Made in Ohio



BMW XM PHEV* Made in South Carolina



Honda Odyssey* Made in Alabama



Hyundai Tucson Made in Alabama



Mazda CX50* Made in Alabama



Mercedes-Benz Sprinter Cargo* Made in South Carolina

Toyota Camry Hybrid*

Made in Kentucky

Volkswagen Atlas*

Made in Tennessee



Nissan Rogue* Made in Tennessee



M/S





Volkswagen Atlas **Cross Sport** Made in Tennessee



Made in South Carolina



BMW X4* Made in South Carolina

Honda Accord Hybrid*

Made in Ohio

Honda Ridgeline*

Made in Alabama

Kia Sorento*

Made in Georgia

Mercedes-Benz

GLE Coupe* **

Made in Alabama



Made in Ohio







Made in Alabama



Kia K5* Made in Tennessee Made in Georgia



EQE SUV* **



Mercedes-Benz Sprinter Passenger* Made in South Carolina

BMW X3*

Made in South Carolina

Genesis Electrified

GV70[†]

Made in Alabama

Honda Passport*

Made in Alabama

Infiniti QX60*



EQS SUV* ** Made in Alabama



Nissan Altima* Made in Mississippi



Made in Mississippi



Nissan Titan XD Made in Mississippi

Tovota Corolla Cross³

Made in Alabama

Volkswagen ID.4

Made in Tennessee



Subaru Ascent* Made in Indiana



Subaru Impreza* Made in Indiana



Toyota Highlander Hybrid* Toyota Highlander* Made in Indiana Made in Indiana



Volvo S60 Sedan* Made in South Carolina Made in South Carolina





Capital and Community Investment

International automakers and dealers are economic drivers for communities in every state across the country. International automakers have invested \$107 billion in the U.S. over the past 60 years, generating hundreds of thousands of good-paying careers and creating meaningful opportunities for American workers.



International automakers have invested \$107 billion into U.S. operations



\$37.5B

\$37.5 billion generated in state and local tax receipts and other revenues



49%

Total investment has increased 49% in the past nine years



\$34.8B

\$34.8 billion generated in federal tax receipts and other revenues



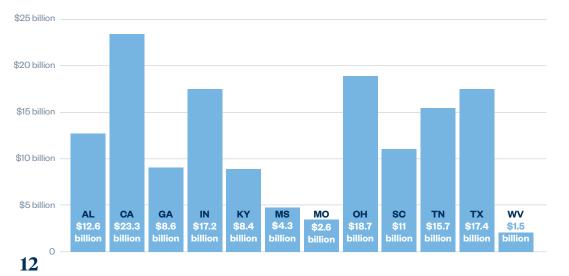
International automakers operate 500 facilities across 36 states



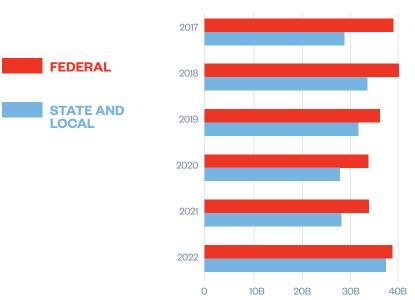
\$311B

\$311 billion contributed to gross domestic product in 2022

International Automakers and Auto Dealers Contributed Billions of Dollars to Gross State Product in 2022



Billions of Dollars in Federal, State and Local Taxes Are Generated by International Automakers and Auto Dealers





Research & Development

International automakers are leading the way in automotive research and development. Our investments in cutting-edge technologies not only strengthen American competitiveness and create thousands of jobs nationwide—they're creating safer, greener, and more advanced vehicles for consumers.



75

75 R&D facilities located in 15 states



82 different models designed or developed in the U.S.



9,500

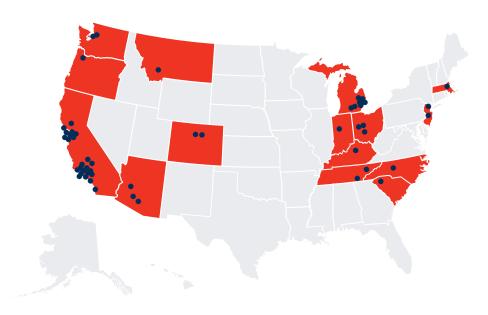
Nearly 9,500 R&D employees



85%

85% of R&D employees are located in California, Michigan and Ohio

R&D Operations are Located in 15 States



International Automakers Have Been Designing and Developing Vehicles in the U.S. Since 1991



Acura CL*
Acura EL
Acura MDX*
Acura NSX
Acura RDX*
Acura TL*
Acura TLX
Acura ZDX



Genesis G70 Genesis G80 Genesis G90 Genesis GV60 Genesis GV70 Genesis GV80



Honda Accord Coupe*
Honda Accord Sedan
Honda Accord Wagon*
Honda Civic
Honda Civic Coupe*
Honda Element
Honda Odyssey*
Honda Passport
Honda Pilot*
Honda Ridgeline*



Hyundai Accent
Hyundai Elantra*
Hyundai loniq 5*
Hyundai Nexo
Hyundai Palisade
Hyundai Santa Cruz
Hyundai Santa Fe
Hyundai Sonata
Hyundai Tucson
Hyundai Veloster N
Hyundai Venue



Infiniti QX50 Infiniti QX55 Infiniti QX60



Kia EV6
Kia K5
Kia Cadenza*
Kia Forte*
Kia Niro*
Kia Rio*
Kia Sedona*
Kia Sorento*

Kia Soul*
Kia Sportage
Kia Telluride
Kia Seltos
Kia Stinger



Lexus ES Hybrid



Nissan Altima*
Nissan Frontier*
Nissan Kicks
Nissan LEAF
Nissan Maxima*
Nissan Murano
Nissan Note
Nissan NV
Nissan NV200
Nissan Pathfinder
Nissan Rogue
Nissan Sentra*
Nissan Titan*
Nissan Versa
Nissan Versa Sedan



Toyota Avalon*
Toyota Camry

Toyota Carrily

Toyota Highlander

Toyota Highlander Hybrid

Toyota RAV4

Toyota RAV4 EV

Toyota Sequoia Hybrid

Toyota Sienna*

Toyota Solara

Toyota Tacoma

Toyota Tundra* Toyota Venza

*Multiple generations Some models listed are no longer in production.

17%↑

R&D jobs in the U.S. increased by 17% last year.

R&D Facilities

State	Company		Facility	City
	Nissan	₽	Nissan Technical Center North America Arizona Test Center	Stanfield
Arizona	Toyota	₽	Toyota Arizona Proving Grounds	Wittmann
	Volkswagen	Ŷ	Volkswagen Arizona Proving Grounds	Maricopa
	Volvo Cars	Ŷ	Volvo Car Arizona Proving Ground	Wittman
	BMW	₽	BMW of North America Engineering and Emission Test Center	Oxnard
	BMW	◆ •	BMW Technology Office	Mountain View
	BMW	A	Designworks	Santa Monica
	Honda	A - ■	Acura Design Studio	Torrance
	Honda	A ◆	Honda Design Studio	Torrance
	Honda	A	Honda Innovations, Inc.	Mountain View
	Honda	Ŷ	Honda Proving Center of California	Cantil
	Honda	A	Honda Research Institute USA, Inc., Silicon Valley Research Office	San Jose
	Hyundai	Å ◆ 🕏	Hyundai America Technical Center, Inc. Design Center/Tech Facility	Irvine
	Hyundai	A 🖛 🕏	Hyundai America Technical Center, Inc. Engineering Facility	Chino
	Hyundai	A ◆ 🕏	Hyundai America Technical Center, Inc. Engineering Facility (Commercial Veh.)	Chino
	Hyundai	A 🗢 🖄	Hyundai America Technical Center, Inc. Hyundai CRADLE	Mountain View
	Hyundai	A ? 🖄	Hyundai America Technical Center, Inc. New Horizons Studio	Fremont
	Hyundai	A ◆ ©	Hyundai America Technical Center, Inc. North American Quality Center	Chino
California	Hyundai	Î	Hyundai America Technical Center, Inc. Proving Ground	California City
	Kia	A	Kia Design Center America	Irvine
	Mazda	A	Mazda R&D Irvine	Irvine
	Mercedes-Benz	A 🖛 🎅	Mercedes-Benz R&D North America	Carlsbad
	Mercedes-Benz	◆ ? ₫	Mercedes-Benz R&D North America	Long Beach
	Mercedes-Benz	Å ◆ ?	Mercedes-Benz R&D North America	Sunnyvale
	Nissan	Å	Nissan Design America	San Diego
	Nissan	Å	Nissan Research Center Silicon Valley	Santa Clara
	Nissan	Å	Nissan Technical Center Fuel Cell Research Center	West Sacramento
	Subaru	A	Subaru Research & Development	Cypress
	Subaru	A	Subaru Research & Development	Tustin
	Toyota	A	Calty Design Research (Innovation Hub)	Oakland
	Toyota	Å	Calty Design Research	Newport Beach
	Toyota	Å	Toyota InfoTechnology Center U.S.A.	Mountain View
	Toyota	A	Toyota Racing Development	Costa Mesa
	Toyota	AR	Toyota Research Institute	Palo Alto
	Volkswagen	∻	Audi Advanced Driver Assistance R&D	San Jose
	Volkswagen	A	Audi Innovation Research	San Francisco
	Volkswagen	A	Audi of America Design Loft	Malibu

State	Company		Facility	City
	Volkswagen	A	Volkswagen Design Center	Santa Monica
	Volkswagen	Å	Volkswagen Innovation and Engineering Center California	Belmont
California	Volkswagen	₽	Volkswagen Test Center California	Oxnard
	Volvo Cars	A	Volvo Car Design Studio	Camarillo
	Volvo Cars	A	Volvo Car Technology	Sunnyvale
Colorado	Honda	- ♥	American Honda Motor Co., Inc., Denver Test Lab	Denver
	Volkswagen	Ŷ	Audi Test Lab (Volkswagen)	Golden
Indiana	Subaru	A	Subaru Research & Development	Lafayette
Kentucky	Toyota	Ŷ	Toyota Production Engineering and Manufacturing Center	Georgetown
Massachusetts	Toyota	A	Toyota Research Institute	Cambridge
	Honda	-■ 🕏	American Honda Motor Co., Inc., Ann Arbor Test Lab	Ann Arbor
	Honda	- 🕏	American Honda Motor Co., Inc., Pontiac Office	Auburn Hills
	Honda	Å ◆ ≎	American Honda Motor Co., Inc., Warren Office	Warren
	Honda		Honda Research Institute USA, Inc., Detroit Research Office	Ann Arbor
	Hyundai	A 🖛 🕏	Hyundai America Technical Center, Inc.	Superior Township
	Hyundai	A 🖛 🕏	Hyundai Safety Test and Investigation Laboratory	Superior Township
Michigan	Mercedes-Benz	- ≢ ∻	Mercedes-Benz R&D North America	Ann Arbor
Michigan	Mercedes-Benz	A ◆ ∻	Mercedes-Benz R&D North America	Farmington Hills
	Mitsubishi	◆ ∻ 🖄	Mitsubishi Motors R&D of America, Inc	Ann Arbor
	Nissan	A	Nissan Technical Center North America	Farmington Hills
	Subaru	A	Subaru Research & Development	Van Buren Townshi
	Toyota	A	Calty Design Research (Toyota)	Ann Arbor
	Toyota	A -	Toyota Motor North America R&D	Ann Arbor
	Toyota	A 🕏	Toyota Motor North America R&D	Saline
	Toyota	A ◆ ?	Toyota Research Institute	Ann Arbor
Montana	Hyundai	A 🕏	Hyundai America Technical Center, Inc. New Horizons Studio	Bozeman
New Jersey	Subaru	Å	Subaru Research & Development	Pennsauken
new Jersey	Volkswagen	Ŷ	Volkswagen Allendale Test Center	Allendale
North Carolina	Toyota	A 🖛 🕏	Toyota Racing Development	Salisbury
	Honda	A	Honda Ohio Research Office (99P Labs)	Columbus
Ohio	Honda	₽	Honda Automotive Labs of Ohio (HALO)	East Liberty
	Honda	Å ◆ ∻	Honda North American Auto Development Center	Raymond
Oregon	JLR	Å	Jaguar Land Rover Global Digital Design Center	Portland
South Carolina	BMW	ıı D	BMW Group Information Technology Research Center	Greenville
_	Volkswagen	A	Volkswagen Innovation Hub	Knoxville
Tennessee	Volkswagen	A	Volkswagen North American Engineering and Planning Center	Chattanooga
Washington	Mercedes-Benz	A	Mercedes-Benz R&D North America	Seattle
Washington	Volkswagen	Å	Volkswagen Automotive Cloud, LLC	Redmond











People













Employment

More than two-thirds of the jobs created by international automakers last year were in manufacturing, where every direct manufacturing job supported 6.7 additional American jobs—a demonstrable positive impact in the communities where automakers' employees live and work.



156,000 direct U.S. employees



Direct employee payroll of \$13.7 billion



103,600 of direct jobs are in manufacturing



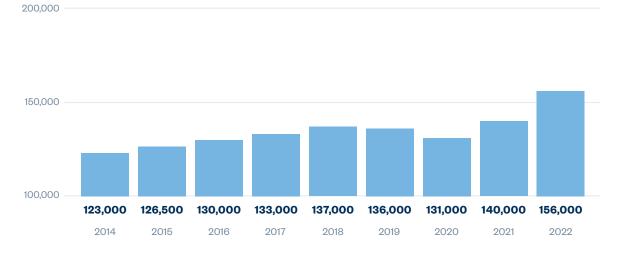
2.3M

2.3 million direct and indirect U.S. jobs generated



Total employee compensation of \$184 billion¹ in 2022

10-Year Trend of Direct Employment Growth



Workforce Development

A pipeline of skilled labor is critical to driving growth and success in today's U.S. auto industry. International automakers are offering workforce education programs that encourage students to pursue career and technical education while giving current employees opportunities to reskill and upskill their manufacturing competencies.



36

36 states with workforce development programs



140 workforce development programs offered by international automakers



191 workforce development programs offered by partners



95%

95% of automotive assembly operations offer onsite training facilities



60%

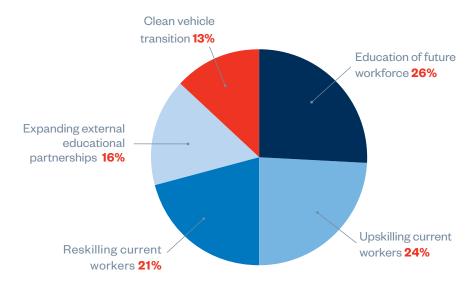
60% of companies' programs focus on upskilling and reskilling current workforce



80% of companies' external workforce partnerships focus on educating future workforce

Source: The 2023 Autos Drive America Workforce Development Survey

Workforce Development Investment Priorities



^{&#}x27;Indirect economic impacts derived by SCOUT Economics using direct employment, dealer employment, and auto parts employment multipliers from the IMPLAN input-output model.

Trade









U.S.-Made Exports

International trade drives the American economy forward. For decades, international automakers have played a critical role in the global trade ecosystem, which helps create new investments, sustain careers, and provide new opportunities for American workers.



\$24 billion in vehicle exports in 2022



695,000 U.S.-built vehicles exported by international automakers in 2022



Vehicles exported to more than 130 countries and territories



16% of American-made vehicles were exported in 2022



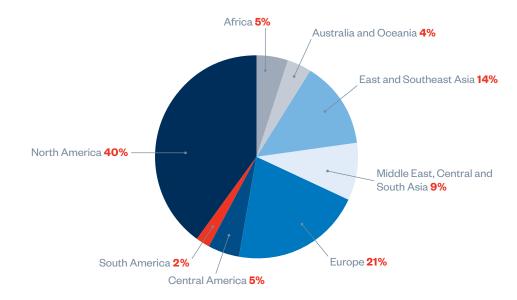
65 different models exported from international automakers' U.S. manufacturing facilities



45%

45% of exports in 2022 were to U.S. free trade agreement partners

U.S.-Built Vehicles are Exported Worldwide





Trade Supports Jobs in Manufacturing States

State	Total Jobs	2022 Production	Models Exported
Alabama	17,998	968,704	Honda: Odyssey, Passport, Pilot, Ridgeline Hyundai: Elantra, Santa Cruz, Santa Fe, Sonata Mercedes-Benz: EQE SUV, EQS SUV, GLE Coupe, GLE SUV, GLS SUV Mazda: CX-50 Toyota: Corolla Cross
Georgia	6,047	340,000	Kia: K5, Sorento, Sportage, Telluride
Indiana	17,267	782,900	Honda: Civic, CR-V, CR-V Hybrid Subaru: Ascent, Impreza, Legacy, Outback Toyota: Highlander, Highlander Hybrid, Sienna Hybrid
Kentucky	11,312	445,136	Toyota: Avalon, Avalon Hybrid, Camry, Camry Hybrid, Lexus ES, Lexus ES Hybrid
Mississippi	7,334	378,764	Nissan: Altima, Frontier, Titan Toyota: Corolla
Ohio	16,689	416,379	Honda: Accord, Accord Hybrid, CR-V, CR-V Hybrid, Acura Integra, Acura MDX, Acura NSX, Acura RDX, Acura TLX
South Carolina	15,420	485,291	BMW: X3, X3 PHEV, X4, X5, X5 PHEV, X6, X7, XM PHEV Volvo: S60
Tennessee	16,972	413,746	Nissan: LEAF, Maxima, Murano, Pathfinder, Rogue, Infiniti QX60 Volkswagen: Atlas
Texas	12,249	126,189	Toyota: Sequoia, Tundra, Tundra Hybrid

Source: Production data from WardsAuto InfoBank for BMW Group, Honda, Hyundai, Kia, Mazda, Mercedes-Benz, Mitsubishi Motors, Nissan, Subaru, Toyota, Volkswagen Group, and Volvo Cars.

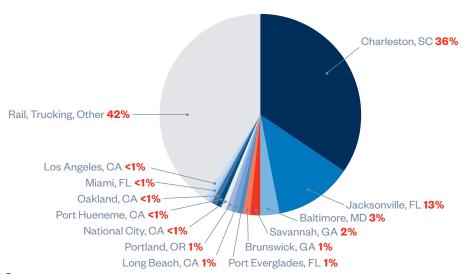
Top Export Markets

Rank	Exports	Total Volume	
1	Canada	183,603	
2	European Union*	92,475	
3	Mexico	53,732	
4	Gulf Cooperation Council**	52,928	
5	South Korea	34,416	
6	China	30,955	
7	Australia	20,335	
8	Puerto Rico	18,601	
9	United Kingdom	13,376	
10	Thailand	4,712	
11	Switzerland	4,169	
12	Japan	3,676	
13	Colombia	3,256	
14	Chile	2,740	
15	South Africa	2,614	
16	Brazil	2,344	
17	New Zealand	2,312	
18	Peru	2,178	
19	Israel	1,730	
20	Panama	1,575	

Italics indicate country the U.S. has an FTA in effect with

*EU 27

Seaports are Utilized for 58% of U.S. Auto Exports



Exports by Seaport

	<u> </u>	
Port	Models Exported	
Long Beach, CA	Honda: Accord, Accord Hybrid, Civic, CR-V, CR-V Hybrid, Odyssey, Passport, Pilot, Ridgeline, Acura ILX, Acura MDX, Acura RDX, Acura TLX Nissan: Altima Subaru: Ascent, Legacy, Outback Toyota: Camry, Corolla Cross, Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid Tundra, Tundra Hybrid Lexus ES	
Los Angeles, CA	Nissan: Altima	
National City, CA	Toyota: Tundra, Lexus ES	
Oakland, CA	Toyota: Highlander, Sequoia, Tundra	
Port Hueneme, CA	Honda: Civic, CR-V, Odyssey, Pilot, Ridgeline, Acura NSX Toyota: Avalon Hybrid, Sienna Hybrid	
Jacksonville, FL	BMW: X3, X3 PHEV, X4, X5, X5 PHEV, X6, X7, XM PHEV Honda: Accord, Accord Hybrid, CR-V, Odyssey, Pilot, Ridgeline, Acura ILX, Acura Integra, Acura MDX, Acura NSX, Acura RDX, Acura TLX Hyundai: Santa Cruz, Santa Fe, Sonata Kia: K5, Sorento, Sportage, Telluride Mazda: CX-50 Mercedes-Benz: GLE Coupe, GLE SUV, GLS SUV Nissan: Altima, Frontier, Murano, Pathfinder, Rogue, Infiniti QX60 Subaru: Impreza, Outback Toyota: Avalon, Camry, Camry Hybrid, Corolla, Corolla Cross Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid, Tundra, Tundra Hybrid, Lexus ES Volkswagen: Atlas Volvo: S60	
Miami, FL	BMW: X3, X3 PHEV, X4, X5, X5 PHEV, X6, X7, XM PHEV Honda: Accord, CR-V, Odyssey, Pilot, Ridgeline Nissan: Frontier	
Port Everglades, FL	BMW: X3, X3 PHEV, X4, X5, X5 PHEV, X6, X7, XM PHEV Honda: Accord, CR-V, Odyssey, Pilot, Ridgeline, Acura Integra, Acura MDX, Acura NSX Acura RDX Hyundai: Santa Fe Mercedes-Benz: GLE Coupe, GLE SUV, GLS SUV Nissan: Murano Volkswagen: Atlas	
Brunswick, GA	BMW: X3, X4, X5, X5 PHEV, X6, X7, XM PHEV Honda: Accord Hybrid, Odyssey, Pilot, Ridgeline Kia: Telluride Mercedes-Benz: EQE SUV, EQS SUV, GLE Coupe, GLE SUV, GLS SUV Nissan: Altima, Murano, Pathfinder, Rogue, Infiniti QX60 Toyota: Camry, Highlander, Highlander Hybrid, Sienna Hybrid, Lexus ES Volvo: S60 Volkswagen: Atlas	
Savannah, GA	BMW: X3, X3 PHEV, X4, X5, X5 PHEV, X6, X7, XM PHEV Honda: CR-V, Passport, Ridgeline Mercedes-Benz: GLE Coupe, GLE SUV, GLS SUV Nissan: Altima, Pathfinder Subaru: Ascent Toyota: Tundra Volvo: S60	
Baltimore, MD	Honda: Accord, Civic, CR-V, CR-V Hybrid Subaru: Ascent Toyota: Avalon, Highlander Hybrid	
Portland, OR	Honda: Accord, Accord Hybrid, CR-V, CR-V Hybrid, Odyssey, Pilot	
Charleston, SC	BMW: X3, X3 PHEV, X4, X5, X5 PHEV, X6, X7, XM PHEV Volvo: S60	

^{**}Consists of Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, and the United Arab Emirates

Sales

















Dealerships

International nameplate dealers are proud to be cornerstones of communities across the country. Dealers and their employees, who represent more than half of all U.S. dealership jobs, are the face of their manufacturers and the ambassadors for their brands.



9,416 international nameplate automobile dealer franchises across the country



549,000 direct U.S. dealership employees



\$50B

Payroll of \$50 billion



50%+

More than half of all U.S. dealership jobs are created by international nameplate automobile dealers



580,000 indirect jobs created by international nameplate dealerships in 2022

Top 10 States for International Nameplate Dealership Employment



Dealership Employment

		_	1 2	
State	No. of Dealership Franchises	Dealership Employment	Average Annual Earnings	Total Dealership
			Per Employee	Compensation
Alabama	144	7,020	\$84,292	\$591,729,840
Alaska	21	858	\$76,128	\$65,317,824
Arizona	161	14,784	\$92,456	\$1,366,869,504
Arkansas	72	3,124	\$79,716	\$249,032,784
California	977	74,534	\$104,364	\$7,778,666,376
Colorado	161	10,658	\$90,324	\$962,673,192
Connecticut	175	8,100	\$88,088	\$713,512,800
Delaware	36	2,070	\$82,004	\$169,748,280
Florida	617	50,968	\$98,592	\$5,025,037,056
Georgia	269	17,360	\$94,640	\$1,642,950,400
Hawaii	40	2,419	\$87,204	\$210,946,476
ldaho	62	3,276	\$80,080	\$262,342,080
Illinois	378	18,960	\$81,900	\$1,552,824,000
Indiana	191	8,580	\$78,260	\$671,470,800
lowa	93	3,285	\$76,024	\$249,738,840
Kansas	86	3,496	\$73,840	\$258,144,640
Kentucky	110	5,555	\$78,728	\$437,334,040
Louisiana	149	7,205	\$80,860	\$582,596,300
Maine	66	2,597	\$78,780	\$204,591,660
Maryland	218	13,845	\$88,452	\$1,224,617,940
Massachusetts	245	12,474	\$98,592	\$1,229,836,608
Michigan	228	9,408	\$84,760	\$797,422,080
Minnesota	124	6,612	\$72,852	\$481,697,424
Mississippi	81	3,478	\$73,632	\$256,092,096
Missouri	157	8,004	\$76,700	\$613,906,800
Montana	40	1,638	\$73,840	\$120,949,920
Nebraska	54	2,303	\$73,684	\$169,694,252
Nevada	66	6,072	\$103,064	\$625,804,608
New Hampshire	90	3,792	\$104,832	\$397,522,944
New Jersey	323	19,998	\$104,832	\$2,096,430,336
New Mexico	64		\$79,040	
New York	535	3,136 26,600	\$93,652	\$247,869,440 \$2,491,143,200
North Carolina	318	17,324	\$83,772	\$1,451,266,128
North Dakota	31	1,197	\$69,472	\$83,157,984
Ohio	365	16,112	\$81,900	\$1,319,572,800
Oklahoma	89	4,779	\$78,364	\$374,501,556
Oregon	137	7,434	\$87,776	\$652,526,784
Pennsylvania	497	22,790	\$76,492	\$1,743,252,680
Rhode Island	40	2,170	\$80,704	\$175,127,680
South Carolina	151	8,432	\$84,812	\$715,134,784
South Dakota	26	950	\$71,084	\$67,529,800
Tennessee	196	10,836	\$89,804	\$973,116,144
Texas	638	46,880	\$96,460	\$4,522,044,800
Utah	78	5,244	\$82,940	\$434,937,360
Vermont	42	1,369	\$79,924	\$109,415,956
Virginia	282	17,160	\$82,940	\$1,423,250,400
Washington	212	13,386	\$89,908	\$1,203,508,488
West Virginia	76	2,714	\$68,432	\$185,724,448
Wisconsin	186	7,350	\$67,080	\$493,038,000
Wyoming	19	756	\$69,004	\$52,167,024
,8		. 50	φου,ου i	Ψ02,101,02 T

Source: AIADA Membership Roster and NADA DATA.

^{*}National average annual earnings for employee at international nameplate automobile dealership

U.S. Sales

U.S. sales of vehicles produced by international automakers made up more than half of the market share of all U.S. new vehicle sales in 2022. These sales represent not only vehicles sold, but jobs supported throughout the entire U.S.



7.5M

7.5 million new vehicles sold in 2022



56%56% market share of U.S.

new vehicle sales in 2022



\$68.6B

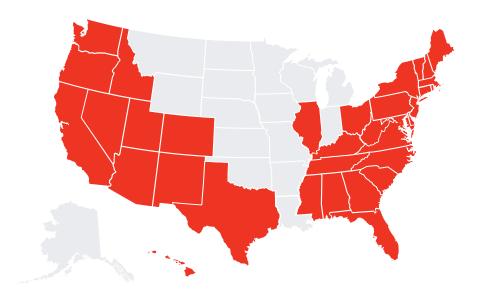
\$68.6 billion in parts and services sold by dealerships in 2022



\$4.3B

\$4.3 billion in advertising expenditures by dealerships in 2022

The Majority of New Vehicles Sold in 35 States and Washington, D.C. are Made by International Automakers



U.S. New Vehicle Sales

State	Total Sales Volume	Int'l Automakers Sales*	Int'l Automakers Market Share
Alabama	180,198	99,566	55%
Alaska	22,813	10,076	44%
Arizona	324,973	168,663	52%
Arkansas	95,891	44,496	46%
California	1,593,049	1,016,467	64%
Colorado	236,683	134,755	57%
Connecticut	133,570	93,495	70%
Delaware	40,946	22,646	55%
District of Columbia	17,220	10,875	63%
Florida	1,176,184	767,550	65%
Georgia	412,293	236,966	57%
Hawaii	66,217	44,616	67%
Idaho	63,830	32,599	51%
Illinois	460,514	260,334	57%
Indiana	216,460	100,074	46%
lowa	110,227	42,967	39%
Kansas	87,663	40,771	47%
Kentucky	126,045	64,870	51%
Louisiana	184,028	89,848	49%
Maine	59,221	32,082	54%
Maryland	246,337	156,631	64%
Massachusetts	274,189	183,872	67%
	480,910		22%
Michigan		107,755	
Minnesota	194,293	94,731	49%
Mississippi	91,335	50,055	
Missouri	251,215	95,502	38%
Montana	53,831	21,753	40%
Nebraska	71,719	29,701	41%
Nevada	122,056	70,710	58%
New Hampshire	88,989	47,182	53%
New Jersey	441,066	290,034	66%
New Mexico	70,439	35,590	51%
New York	762,279	480,441	63%
North Carolina	383,027	226,684	59%
North Dakota	31,357	10,142	32%
Ohio	467,740	248,460	53%
Oklahoma	378,549	183,038	48%
Oregon	150,016	95,418	64%
Pennsylvania	517,451	301,441	58%
Rhode Island	42,192	28,308	67%
South Carolina	191,794	111,469	58%
South Dakota	32,968	11,686	35%
Tennessee	233,255	129,058	55%
Texas	1,291,570	658,007	51%
Utah	132,618	66,331	50%
Vermont	35,180	20,295	58%
Virginia	301,150	191,302	64%
Washington	250,615	165,152	66%
West Virginia	73,823	40,838	55%
Wisconsin	194,270	92,320	48%
Wyoming	19,809	7,926	40%
Total	13,484,067	7,565,5483	56%

*Retail and fleet sales CY2022 for Acura, Alfa Romeo, Aston Martin, Audi, Bentley, BMW, Bugatti, Ferrari, Fiat, Honda, Hyundai, Genesis, Infiniti, Jaguar, Kia, Karma, Lamborghini, Land Rover, Lexus, Lotus, Maserati, Mazda, McLaren, Mercedes-Benz, MINI, Mitsubishi Motors, Nissan, Polestar, Porsche, Rolls-Royce, Scion, Subaru, Toyota, Volkswagen, and Volvo Cars.
Source: IHS Markit New Vehicle Registration Data

Green Vehicle Sales

International automotive manufacturers are leading the effort to develop clean technologies and successfully reduce carbon emissions from vehicles in the coming decades—all while creating thousands of jobs and helping to meet our shared climate goals.



Nearly 1.1 million new green vehicles* sold in 2022

21% of U.S. battery electric

vehicle (BEVs) sales

(30 models offered)

28



125 international automaker green vehicle models offered to U.S. consumers in 2022



58% of U.S. market share green vehicles sold in 2022



86% of U.S. hybrid sales (59

models offered)

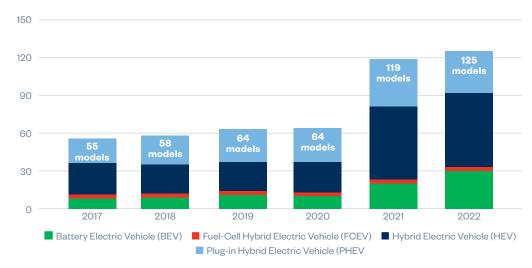


100% of U.S. hydrogen fuel cell electric vehicle (FCEVs) sales (3 models offered)

59% of U.S. plug-in hybrid electric vehicle (PHEVs) sales (33 models offered)

*Advanced technology vehicles (green) include all battery electric vehicles (BEV), hybrid electric vehicles (HEV), plug-in hybrid electric vehicles (PHEV), and fuel cell vehicles (FCEV).

International Automakers are Offering more U.S.-**Made Green Vehicles to Consumers Every Year**



Source: Wards Automotive U.S. New Vehicle Sales by Model and Powertrain, 2017-2022

Green Vehicle Sales

State	Green Vehicle Total Sales	Int'l Automakers* Green Vehicle Sales	Int'l Automakers Green Vehic Market Share
Alabama	13,021	8,848	68%
Alaska	2,391	1,674	70%
Arizona	43,281	24,445	56%
Arkansas	6,607	4,346	66%
California	488,923	243,500	50%
Colorado	40,726	24,107	59%
Connecticut	21,203	14,444	68%
Delaware	5,411	3,424	63%
District of Columbia	4,843	2,759	57%
Florida	141,646	80,467	57%
Georgia	45,738	26,077	57%
Hawaii	9,741	5,534	57%
Idaho	7,455	5,075	68%
Illinois	62,751	36,964	59%
Indiana	22,420	14,833	66%
lowa	9,310	6,175	66%
Kansas	8,478	4,909	58%
Kentucky	11,489	7,921	69%
Louisiana	10.693	7,354	69%
Maine	7,012	5,139	73%
Maryland	40,871	26,013	64%
Massachusetts	46,920	31.528	67%
Michigan	40.810	15,321	38%
Minnesota	21.851	13,253	61%
Mississippi	5.181	3,819	74%
Missouri	22.822	11,902	52%
Montana	5.628	3,597	64%
Nebraska	6,143	3,627	59%
Nevada	21,765	10,842	50%
New Hampshire	9,455	6,566	69%
New Jersey	69,607	39,572	57%
New Mexico	7,873	5,240	67%
New York		· · · · · · · · · · · · · · · · · · ·	
	97,374	66,546	68%
North Carolina	46,928	30,561	65%
North Dakota	1,625	954	59%
Ohio	43,025	26,194	61%
Oklahoma	23,626	12,422	53%
Oregon	33,614	22,535	67%
Pennsylvania	60,778	40,891	67%
Rhode Island	5,317	3,871	73%
South Carolina	16,674	11,441	69%
South Dakota	2,112	1,316	62%
Tennessee	21,607	13,000	60%
Texas	125,146	69,048	55%
Utah	19,269	10,972	57%
Vermont	5,327	3,780	71%
Virginia	48,580	29,831	61%
Washington	64,139	39,452	62%
West Virginia	5,300	4,216	80%
Wisconsin	19,104	12,142	64%
Wyoming	1,616	1,117	69%

*Retail and fleet sales CY2022 for Acura, Alfa Romeo, Aston Martin, Audi, Bentley, BMW, Bugatti, Ferrari, Fiat, Honda, Hyundai, Genesis, Infiniti, Jaguar, Kia, Karma, Lamborghini, Land Rover, Lexus, Lotus, Maserati, Mazda, McLaren, Mercedes-Benz, MINI, Mitsubishi Motors, Nissan, Polestar, Porsche, Rolls-Royce, Scion, smart, Subaru, Toyota, Volkswagen, and Volvo Cars, Source: IHS Markit New Vehicle Registration Data

States









Alabama

Economic Impact in Alabama

\$14.2 billion invested

Production

968,704 vehicles produced in 2022

100% of total auto production in Alabama

\$8 billion purchased from U.S. suppliers

Sales

144 international nameplate dealerships

99,566 new vehicles sold in 2022

55% market share of new vehicle sales in Alabama

8,848 new green vehicles sold in 2022

68% market share of new green vehicle sales in Alabama

Employment

88,060 total jobs generated in Alabama

- 17,998 direct employment
- **7,020** dealership jobs
- 63,042 other indirect employment

\$6 billion total employee compensation

- \$592 million dealership employee compensation
- \$5.4 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Alabama generated:

- \$903 million in state and local tax receipts and other revenues
- **\$1.2 billion** in federal tax receipts and other revenues for the federal government
- \$12.6 billion (4.5%) in economic contribution to Alabama's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **3.3** additional jobs in Alabama.

Vehicles Made in Alabama



Genesis Electrified GV70[†]



Honda Odyssey*



Honda Passport*



assport* Honda Pilot*



Honda Ridgeline*



Hyundai Elantra*



Hyundai Santa Cruz*



Hyundai Santa Fe*



Hyundai Sonata*



Hyundai Tucson



Mazda CX50*



Mercedes-Benz EQE SUV* **



Mercedes-Benz EQS SUV* **



Mercedes-Benz GLE Coupe* **



Mercedes-Benz GLE SUV* **



Mercedes-Benz GLS SUV* **



Mercedes-Maybach GLS**



Toyota Corolla Cross*

- *Exported from America
- **Assembly only
- † Production starting 2023
- Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



15 models manufactured by international automakers in Alabama are exported to **38 countries and territories** around the globe.

International Automaker Facilities

Manufacturing

- Honda Alabama Auto Plant Lincoln
- Hyundai Motor Manufacturing Alabama Montgomery
- Mazda Toyota Manufacturing, U.S.A., Inc. Huntsville
- Mercedes-Benz U.S. International, Inc. Vance
- Mercedes-Benz U.S. International, Inc. Woodstock
- Toyota Motor Manufacturing Alabama Huntsville

Parts Center

• Mercedes-Benz USA Parts Distribution Center — Vance

Other

- Mercedes-Benz USA Marshalling Vance
- Southeast Toyota Finance (Independent Distributer) Mobile

Alaska

Economic Impact in Alaska

\$1 million purchased from U.S. suppliers in 2022

21 international nameplate dealerships

858 dealership jobs

\$65 million dealership employee compensation

10,076 new vehicles sold in 2022

44% market share of new vehicle sales in Alaska

1,674 new green vehicles sold in 2022

70% market share of new green vehicle sales in Alaska



Arizona

Economic Impact in Arizona

\$351 million invested

974 direct employment

\$35 million purchased from U.S. suppliers in 2022

161 international nameplate dealerships

14,784 dealership jobs

\$1.4 billion dealership employee compensation

168,663 new vehicles sold in 2022

52% market share of new vehicle sales in Arizona

24,445 new green vehicles sold in 2022

56% market share of new green vehicle sales in Arizona

International Automaker Facilities

R&D

- Nissan Technical Center North America Arizona Test Center Stanfield
- Toyota Arizona Proving Grounds Wittmann
- Volkswagen Arizona Proving Grounds Maricopa
- Volvo Car Arizona Proving Ground Wittmann

Finance

- Toyota Financial Services Dealer Service Center Chandler
- Toyota Financial Services Customer Service Center Chandler
- Toyota Financial Services Data Center Phoenix

Parts Center

• Toyota Parts Distribution Center — Phoenix

Other

• Toyota Logistics Services, Inc./Transport Operations — Phoenix



Economic Impact in Arkansas

\$219 million purchased from U.S. suppliers in 2022

72 international nameplate dealerships

3,124 dealership jobs

\$249 million dealership employee compensation

44,496 new vehicles sold in 2022

46% market share of new vehicle sales in Arkansas

4,346 new green vehicles sold in 2022

66% market share of new green vehicle sales in Arkansas



California

Economic Impact in California

\$4.2 billion invested

\$4.5 billion purchased from U.S. suppliers

Sales

977 international nameplate dealerships

1,016,467 new vehicles sold in 2022

64% market share of new vehicle sales in California

243,500 new green vehicles sold in 2022

50% market share of new green vehicle sales in California

Employment

170,476 total jobs generated in California

- 9,154 direct employment
- 74,534 dealership jobs
- 86,788 other indirect employment

\$15.6 billion total employee compensation

- \$7.87 billion dealership employee compensation
- \$7.8 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in California generated:

- \$4.6 billion in state and local tax receipts and other revenues
- **\$2.6 billion** in federal tax receipts and other revenues for the federal government
- \$23.3 billion in economic contribution to California's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **3.8** additional jobs in California.



International automakers **exported 28 models** from the California seaports of Long Beach, Los Angeles, National City, Oakland, and Port Hueneme in 2022.

International Automaker Facilities

Headquarters

- Acura Torrance
- American Honda Motor Co., Inc. Torrance
- Genesis Fountain Valley
- Hyundai Motor America National Fountain Valley
- Kia America Irvine
- Mazda North American Operations Irvine
- Mercedes-Benz R&D North America Sunnyvale
- Mobis Parts America, LLC (Hyundai/Kia) Fountain Valley

Manufacturing

• TABC, Inc. (Toyota) — Long Beach

R&D

- Acura Design Studio Torrance
- Audi Advanced Driver Assistance R&D (Volkswagen) San Jose
- Audi of America Design Loft (Volkswagen) Malibu
- Audi Innovation Research (Volkswagen) San Francisco

R&D (Continued)

- BMW Technology Office Mountain View
- BMW of North America Engineering and Emission Test Center Oxnard
- Calty Design Research (Toyota) Newport Beach
- Calty Design Research (Toyota Innovation Hub) Oakland
- Designworks (BMW Group) Santa Monica
- Honda Design Studio Torrance
- Honda Innovations, Inc. Mountain View
- Honda Proving Center of California Cantil
- Honda Research Institute USA, Inc., Silicon Valley Research Office San Jose
- Hyundai America Technical Center, Inc. Proving Ground California City
- Hyundai America Technical Center, Inc. Engineering Facility Chino
- Hyundai America Technical Center, Inc. Engineering Facility (Commercial Vehicles)
 Chino
- Hyundai America Technical Center, Inc. North American Quality Center Chino
- Hyundai America Technical Center, Inc. New Horizons Studio Fremont
- Hyundai America Technical Center, Inc. Design Center/Tech Facility Irvine
- Hyundai America Technical Center, Inc. Hyundai CRADLE Mountain View
- Kia Design Center America Irvine
- Mazda R&D Irvine Irvine
- Mercedes-Benz R&D North America Carlsbad
- Mercedes-Benz R&D North America Long Beach
- Mercedes-Benz R&D North America Sunnyvale
- Nissan Design America San Diego
- Nissan Research Center Silicon Valley Santa Clara
- Nissan Technical Center Fuel Cell Research Center West Sacramento
- Subaru Research & Development Cypress
- Subaru Research & Development Tustin
- Toyota Racing Development Costa Mesa
- Toyota Research Institute Palo Alto
- Toyota InfoTechnology Center U.S.A., Inc. Mountain View
- Volkswagen Innovation and Engineering Center California Belmont
- Volkswagen Test Center California Oxnard
- Volkswagen Design Center Santa Monica
- Volvo Car Design Studio Camarillo
- Volvo Car Technology Sunnyvale

Finance

- American Honda Finance Corporation Cypress
- Hyundai Capital America Newport Beach
- Hyundai Capital Irvine Headquarters Irvine
- Toyota Financial Services District Sales and Service Office Arcadia

Sales and Training

- BMW Camp Pendleton MSTEP Training Center— Camp Pendleton
- BMW National Workshop Riverside
- BMW of North America Regional Office Santa Monica
- BMW of North America Training Center Ontario
- Honda / Acura Torrance
- Hyundai Motor America Service Engineer Fountain Valley
- Hyundai Western Region Fountain Valley
- Hyundai Warranty Technical Center Fountain Valley
- Hyundai Western Satellite Service Training Center San Jose
- Infiniti Regional Office Irvine
- Jaguar Land Rover Regional Office/Regional Training Center Irvine
- Kia Regional Office Irvine
- Kia Training Center Irvine
- Lexus Division Area Office Irvine
- Mazda Regional Office Irvine
- Mazda Technical Service Irvine
- Mazda Training Center Irvine
- Mazda Training Center Pleasanton
- Mercedes-Benz USA Western Region Office Long Beach
- Mitsubishi Motors Regional Office Costa Mesa
- Nissan Regional Office Irvine
- Nissan Service Training Center Livermore
- Nissan Service Training Center Ontario
- Subaru Zone Office Costa Mesa
- Subaru Area Training Center Rialto
- Subaru Zone Office Pleasanton
- Subaru Area Training Center Stockton
- Toyota Motor Sales U.S.A., Inc. Regional Office Irvine
- Toyota Motor Sales U.S.A., Inc. Regional Office San Ramon
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Woodland Hills
- Volvo Car USA Irvine

Parts Centers

- BMW of North America Regional Parts Distribution Center Redlands
- BMW of North America Regional Parts Distribution Center Stockton
- Honda Parts Distribution Center Chino
- Honda Parts Distribution Center French Camp
- Honda Parts Distribution Center Torrance
- Jaguar Western Parts Distribution Center Brisbane
- Land Rover Western Parts Distribution Center Ontario
- Mercedes-Benz USA Parts Distribution Center Fontana
- Mitsubishi Motors Parts Distribution Center Riverside
- Mobis Parts Distribution Center (Kia) Riverside
- Nissan Parts Distribution Center Compton
- Nissan Parts Distribution Center Riverside
- Nissan Parts Distribution Center Sacramento
- Subaru Regional Distribution Center Rialto
- Toyota Parts Center Ontario
- Toyota Parts Distribution Center San Ramon
- Toyota Parts Distribution Center Torrance
- Volkswagen Parts Distribution Center Ontario
- Volkswagen Parts Distribution Center Rocklin
- Volvo Car USA Parts Distribution Center Ontario

Other

- BMW iVentures Mountain View
- BMW of North America Vehicle Distribution Center Oxnard
- BMW Group Representative Office Sacramento
- BMW Performance Center West Thermal
- Jaguar Land Rover Vehicle Distribution Center Port Hueneme
- Mercedes-Benz USA Classic Car Center Irvine
- Mercedes-Benz USA VPC & Learning and Performance Center Long Beach
- North American Subaru Inc. Cypress
- Toyota Port/Transport Operations Benecia
- Toyota Port/Transport Operations Long Beach
- Toyota Logistics Services, Inc./Transport Operations Richmond
- Toyota Logistics Services, Inc./Marshalling Yard San Diego
- Volvo Car USA Brand Experience Center Los Angeles

Colorado

Economic Impact in Colorado



\$196 million invested

249 direct employment

\$45 million purchased from U.S. suppliers in 2022

161 international nameplate dealerships

10,658 dealership jobs

\$963 million dealership employee compensation

134,755 new vehicles sold in 2022

57% market share of new vehicle sales in Colorado

24,107 new green vehicles sold in 2022

59% market share of new green vehicle sales in Colorado

International Automaker Facilities

R&D

- American Honda Motor Co., Inc., Denver Test Lab Denver
- Audi Test Lab (Volkswagen) Golden

Finance

Toyota Financial Services District Sales and Service Office — Englewood

Sales and Training

- Honda Zone Office Englewood
- Hyundai Motor America Regional Office Mountain States Region Greenwood Village
- Nissan Regional Office Denver
- Subaru AreaTraining Office Aurora
- Subaru Regional Office Glendale
- Subaru Zone Office Glendale
- Toyota Motor Sales U.S.A., Inc. Regional Office Englewood

Parts Center

• Subaru Regional Distribution Center — Aurora

Other

- Honda Eagle Rock School Estes Park
- Nissan Data Center Englewood

Connecticut

Economic Impact in Connecticut



\$45 million purchased from U.S. suppliers in 2022

175 international nameplate dealerships

8,100 dealership jobs

\$714 million dealership employee compensation

93,495 new vehicles sold in 2022

70% market share of new vehicle sales in Connecticut

14,444 new green vehicles sold in 2022

68% market share of new green vehicle sales in Connecticut

International Automaker Facilities

Parts Center

• Honda Parts Distribution Center — Windsor Locks

Delaware

Economic Impact in Delaware

\$9 million purchased from U.S. suppliers in 2022

36 international nameplate dealerships

2,070 dealership jobs

\$170 million dealership employee compensation

22,646 new vehicles sold in 2022

55% market share of new vehicle sales in Delaware

3,424 new green vehicles sold in 2022

63% market share of new green vehicle sales in Delaware



District of Columbia

Economic Impact in District of Columbia

\$14 million invested

104 direct employment

\$7 million purchased from U.S. suppliers in 2022

10,875 new vehicles sold in 2022

63% market share of new vehicle sales in District of Columbia

2,759 new green vehicles sold in 2022

57% market share of new green vehicle sales in District of Columbia

International Automaker Facilities

- BMW Group Government and External Affairs Washington, D.C.
- Honda Government and Industry Relations Office Washington, D.C.
- Hyundai Motor Company Government Affairs Washington, D.C.
- Kia Corporation Government Affairs Washington, D.C.
- Mazda North American Operations Government and Public Affairs — Washington, D.C.
- Mercedes-Benz North America External Affairs Americas Washington, D.C.
- North American Subaru, Inc. Government Relations Washington, D.C.
- Toyota Motor North America, Inc. Government Affairs Washington, D.C.
- Volkswagen Group of America Public Affairs Washington, D.C.
- Volvo Car Corporation Government Affairs Washington, D.C.

Florida

Economic Impact in Florida

\$145 million invested

513 direct employment

\$1.9 billion purchased from U.S. suppliers in 2022

617 international nameplate dealerships

50,968 dealership jobs

\$5 billion dealership employee compensation

767,550 new vehicles sold in 2022

65% market share of new vehicle sales in Florida

80,467 new green vehicles sold in 2022

57% market share of new green vehicle sales in Florida

International Automaker Facilities

Finance

Volvo Car Financial Services — Pompano Beach

Sales and Training

- Hyundai Southern Satellite Service Training Center Orlando
- Kia Training Center Orlando
- Mazda Training Center Alamonte Springs
- Mazda Regional Office Jacksonville
- Mercedes-Benz USA Learning and Performance Center Jacksonville
- Mercedes-Benz USA Southern Region Office Jacksonville
- Mitsubishi Motors Regional Office Lake Mary
- Nissan Service Training Center Miramar
- Subaru Area Training Office Melbourne
- Subaru Zone Office Orlando

Parts Centers

- BMW of North America Regional Parts Distribution Center Jacksonville
- Mercedes-Benz Parts Distribution Center Jacksonville
- Mobis Parts Distribution Center (Kia) Miami
- Nissan Parts Distribution Center Orlando
- Volkswagen Parts Distribution Center Jacksonville

Other

- Mercedes-Benz USA Quality Evaluation Center Jacksonville
- Southeast Toyota Distributers, Headquarters (Independent Distributer) —
 Deerfield Beach
- Southeast Toyota Vehicle Processing Centers (Independent Distributer) —
 Jacksonville
- Toyota Independent Distributor Deerfield Beach



International automakers **exported 50 models** from the Florida seaports of Jacksonville, Miami, and Port Everglades in 2022.

Georgia

Economic Impact in Georgia

\$2.8 billion invested



Production

340,000 vehicles produced in 2022

100% of total auto production in Georgia

\$1.9 billion purchased from U.S. suppliers

Sales

269 international nameplate dealerships

236,966 new vehicles sold in 2022

57% market share of new vehicle sales in Georgia

26,077 new green vehicles sold in 2022

57% market share of new green vehicle sales in Georgia

Employment

67,906 total jobs generated in Georgia

- 6,047 direct employment
- 17,360 dealership jobs
- 44,499 other indirect employment

\$4.9 billion total employee compensation

- \$1.6 billion dealership employee compensation
- \$3.3 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Georgia generated:

- \$850 million in state and local tax receipts and other revenues
- **\$907 million** in federal tax receipts and other revenues for the federal government
- **\$8.6 billion** in economic contribution to Georgia's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **5.1** additional jobs in Georgia.

Vehicles Made in Georgia



(ia K5*



Kia Sorento*



Kia Sportage*



Kia Telluride

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Four models manufactured by international automakers in Georgia are exported to **12 countries and territories** around the globe.



International automakers **exported 31 models** from the Georgia seaports of Brunswick and Savannah in 2022.

International Automaker Facilities

Manufacturing

- Honda Transmission Plant Georgia Tallapoosa
- Hyundai-LG Energy Solution Electric Battery Plant Bryan County**
- Hyundai Motor Group Metaplant America Bryan County**
- Hyundai-SK Innovation Electric Battery Plant Bartow County **
- Kia Georgia West Point

**Opening in 2025

^{*}Exported from America

Headquarters

- Mercedes-Benz USA Sandy Springs/Atlanta
- Porsche Cars North America Atlanta

Finance

- American Honda Finance Corporation Alpharetta
- Hyundai Capital America Atlanta
- Toyota Financial Services District Sales and Service Office Alpharetta

Sales and Training

- BMW North America Training Center College Park
- Honda/Acura Zone Office Alpharetta
- Hyundai Motor America Regional Office Marietta
- Infiniti Regional Office Atlanta
- Jaguar Land Rover Academy Atlanta
- Jaguar Land Rover North America Atlanta
- Kia Regional Office Atlanta
- Kia Training Center Lawrenceville
- Lexus Division Area Office Alpharetta
- Mazda Training Center Marietta
- Nissan Regional Office Atlanta
- Nissan Service Training Center Marietta
- Subaru Regional Distribution Center Lithia Springs
- Subaru Area Training Center Lithia Springs
- Subaru Zone Office Lithia Springs
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Alpharetta

Parts Centers

- Honda Parts Distribution Center Alpharetta
- Jaguar South Eastern Parts Distribution Center Atlanta
- Mazda Parts Distribution Center McDonough
- Mitsubishi Motors Parts Distribution Center Lithia Springs
- Mobis Parts Distribution Center (Hyundai/Kia) Lawrenceville

Other

- BMW of North America Vehicle Distribution Center Brunswick
- Jaguar Land Rover Vehicle Distribution Centers Brunswick
- Mercedes-Benz USA Vehicle Preparation Center Brunswick
- Southeast Toyota Distributors (Independent Distributer) Commerce

Hawaii



Economic Impact in Hawaii



2,419 dealership jobs

\$211 million dealership employee compensation

44,616 new vehicles sold in 2022

67% market share of new vehicle sales in Hawaii

5,534 new green vehicles sold in 2022

57% market share of new green vehicle sales in Hawaii

International Automaker Facilities

Other

- Subaru Independent Distributor Honolulu
- Toyota Independent Distributor Honolulu





Idaho

Economic Impact in Idaho

\$9 million purchased from U.S. suppliers in 2022

62 international nameplate dealerships

3,276 dealership jobs

\$262 million dealership employee compensation

32,599 new vehicles sold in 2022

51% market share of new vehicle sales in Idaho

5,075 new green vehicles sold in 2022

68% market share of new green vehicle sales in Idaho



Illinois

Economic Impact in Illinois

\$900 million invested

959 direct employment

\$4 billion purchased from U.S. suppliers in 2022

378 international nameplate dealerships

18,960 dealership jobs

\$1.6 billion dealership employee compensation

260.334 new vehicles sold in 2022

57% market share of new vehicle sales in Illinois

36,964 new green vehicles sold in 2022

59% market share of new green vehicle sales in Illinois



Finance

• Volkswagen Credit Call Center — Libertyville

Sales and Training

- BMW of North America Regional Office Schaumberg
- Honda Zone Office Hoffman Estates
- Hyundai Motor America Regional Office Oakbrook Terrace
- Jaguar Land Rover Regional Office Naperville
- Kia Regional Office Downers Grove
- Kia Training Center Lombard
- Lexus Division Area Office Naperville
- Mazda Regional Office Oakbrook Terrace
- Mazda Training Center Schaumburg
- Mercedes-Benz USA Central Region Office Carol Stream
- Nissan Regional Office Aurora
- Nissan Service Training Center Aurora



Sales and Training (Continued)

- Subaru Area Training Center Elgin
- Subaru Regional Office Itasca
- Subaru Zone Office Itasca
- Toyota Motor Sales U.S.A., Inc. Regional Office Aurora
- Volkswagen and Audi Regional Offices Rosemont
- Volvo Dealer Training Academy Naperville

Parts Centers

- BMW of North America Regional Parts Distribution Center Minooka
- Hyundai Motor America Midwest Parts Distribution Center Aurora
- Mazda Parts Distribution Center Aurora
- Mercedes-Benz USA Parts Distribution Center Carol Stream
- Mobis Parts Distribution Center (Hyundai/Kia) Aurora
- Nissan Parts Distribution Center Aurora
- Toyota Parts Distribution Center Aurora

Indiana

Economic Impact in Indiana

\$9.7 billion invested

Production

782,900 vehicles produced in 2022

73% of total auto production in Indiana

\$24.3 billion purchased from U.S. suppliers

Sales

191 international nameplate dealerships

100,074 new vehicles sold in 2022

46% market share of new vehicle sales in Indiana

14,833 new green vehicles sold in 2022

66% market share of new green vehicle sales in Indiana

Employment

120,417 total jobs generated in Indiana

- 17,267 direct employment
- 8,580 dealership jobs
- 94,570 other indirect employment

\$8.5 billion total employee compensation

- \$671 million dealership employee compensation
- \$7.8 billion in direct and other indirect employee compensation

Revenues

- \$1.7 billion in federal tax receipts and other revenues for the federal government
- \$17.2 billion (3.8%) in economic contribution to Indiana's Gross State Product (GSP)





Every direct manufacturing job created by international automakers supports **5.2** additional jobs in Indiana.

Vehicles Made in Indiana



Honda Civic*



Honda CR-V*



Honda CR-V Hybrid*



Subaru Ascent*



Subaru Impreza*



Subaru Legacy*



Subaru Outback*



Toyota Highlander*



Toyota Highlander Hybrid*



Toyota Sienna Hybrid*

· Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Ten models manufactured by international automakers in Indiana are exported to **71 countries and territories** around the globe.

International Automaker Facilities

Manufacturing

- Honda Indiana Auto Plant Greensburg
- Subaru of Indiana Automotive, Inc. Lafayette
- Toyota Motor Manufacturing Indiana Princeton

R&D

• Subaru Research & Development — Lafayette

Parts Center

• Subaru Regional Distribution Center — Lebanon

Other

- North American Subaru Inc. Lafayette
- Subaru Field Service Lafayette
- Subaru Yard Operations Lafayette
- Toyota Logistics Services, Inc./Marshalling Yard Princeton

^{*}Exported from America

Iowa

Economic Impact in Iowa



\$102 million invested

250 direct employment

\$288 million purchased from U.S. suppliers in 2022

93 international nameplate dealerships

3,285 dealership jobs

\$250 million dealership employee compensation

42,967 new vehicles sold in 2022

39% market share of new vehicle sales in lowa

6,175 new green vehicles sold in 2022

66% market share of new green vehicle sales in lowa

International Automaker Facilities

Finance

• Toyota Financial Services Customer Service Center — Cedar Rapids

Parts Center

Honda Parts Distribution Center — Davenport

Kansas

Economic Impact in Kansas



\$31 million purchased from U.S. suppliers in 2022

86 international nameplate dealerships

3,496 dealership jobs

\$258 million dealership employee compensation

40,771 new vehicles sold in 2022

47% market share of new vehicle sales in Kansas

4,909 new green vehicles sold in 2022

58% market share of new green vehicle sales in Kansas

International Automaker Facilities

Sales

Subaru Area Training Center — Lenexa

Kentucky

Economic Impact in Kentucky

\$9.1 billion invested

Production

445,136 vehicles produced in 2022

42% of total auto production in Kentucky

\$14.5 billion purchased from U.S. suppliers

Sales

110 international nameplate dealerships

64,870 new vehicles sold in 2022

51% market share of new vehicle sales in Kentucky

7,921 new green vehicles sold in 2022

69% market share of new green vehicle sales in Kentucky

Employment

67,832 total jobs generated in Kentucky

- 11,312 direct employment
- 5,555 dealership jobs
- 50,965 other indirect employment

\$4.9 billion total employee compensation

- \$437million dealership employee compensation
- **\$4.5** billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Kentucky generated:

- \$689 million in state and local tax receipts and other revenues
- **\$940 million** in federal tax receipts and other revenues for the federal government
- **\$8.4 billion (3.2%)** in economic contribution to Kentucky's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **4.2** additional jobs in Kentucky.

Vehicles Made in Kentucky



Lexus ES*



Lexus ES Hybrid*



Toyota Avalon*††



Toyota Avalon Hybrid***



Toyota Camry*



Toyota Camry Hybrid*



Toyota RAV4 Hybrid

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Six models manufactured by international automakers in Kentucky are exported to **seven countries and territories** around the globe.

^{*}Exported from America

^{**}Production at this facility ended in 2022

International Automaker Facilities

Manufacturing

• Toyota Motor Manufacturing Kentucky — Georgetown

R&D

• Toyota Production Engineering and Manufacturing Center — Georgetown

Parts Center

• Toyota Parts Distribution Center — Hebron

Other

• Toyota Logistics Services, Inc./Marshalling Yard — Georgetown

Louisiana

Economic Impact in Louisiana



149 international nameplate dealerships

7,205 dealership jobs

\$583 million dealership employee compensation

89,848 new vehicles sold in 2022

49% market share of new vehicle sales in Louisiana

7,354 new green vehicles sold in 2022

69% market share of new green vehicle sales in Louisiana



Maine

Economic Impact in Maine

\$27 million purchased from U.S. suppliers in 2022

66 international nameplate dealerships

2,597 dealership jobs

\$205 million dealership employee compensation

32,082 new vehicles sold in 2022

54% market share of new vehicle sales in Maine

5,139 new green vehicles sold in 2022

73% market share of new green vehicle sales in Maine



Maryland

Economic Impact in Maryland

\$49 million invested

369 direct employment

\$78 million purchased from U.S. suppliers in 2022

218 international nameplate dealerships

13,845 dealership jobs

\$1.2 billion dealership employee compensation

156,631 new vehicles sold in 2022

64% market share of new vehicle sales in Maryland

26,013 new green vehicles sold in 2022

64% market share of new green vehicle sales in Maryland

International Automaker Facilities

Finance

• Toyota Financial Services Customer Service Center — Owings Mills

Sales and Training

- Subaru Zone Office Columbia
- Subaru Area Training Center Frederick
- Toyota Motor Sales U.S.A., Inc. Regional Office Glen Burnie

Parts Centers

- Nissan Parts Distribution Center Curtis Bay
- Toyota Parts Distribution Center Glen Burnie

Other

- BMW of North America Vehicle Distribution Center Baltimore
- Jaguar Land Rover Vehicle Distribution Centers Baltimore
- Mercedes-Benz USA Vehicle Preparation Center Baltimore



International automakers **exported six models** from the seaport of Baltimore in 2022.

Massachusetts

Economic Impact in Massachusetts



\$264 million purchased from U.S. suppliers in 2022

245 international nameplate dealerships

12,474 dealership jobs

291 direct employment

\$1.2 billion dealership employee compensation

183,872 new vehicles sold in 2022

67% market share of new vehicle sales in Massachusetts

31,528 new green vehicles sold in 2022

67% market share of new green vehicle sales in Massachusetts

International Automaker Facilities

R&D

• Toyota Research Institute — Cambridge

Sales and Training

- Hyundai Motor America Service Training Center Shrewsbury
- Kia Training Center Marlborough
- Mazda Training Center Mansfield
- Toyota Motor Sales U.S.A., Inc. Regional Office Mansfield

Parts Center

• Toyota Parts Distribution Center — Mansfield

Other

• Subaru Independent Distributor — Norwood

Michigan

Economic Impact in Michigan

\$1.8 billion invested

5,515 direct employment

\$9.2 billion purchased from U.S. suppliers in 2022

228 international nameplate dealerships

9,408 dealership jobs

\$797 million dealership employee compensation

107.755 new vehicles sold in 2022

22% market share of new vehicle sales in Michigan

15,321 new green vehicles sold in 2022

38% market share of new green vehicle sales in Michigan

International Automaker Facilities

Headquarters

- Maserati North America, Inc. Auburn Hills
- Mercedes-Benz Financial Services Farmington Hills

R&D

- American Honda Motor Co., Inc., Ann Arbor Test Lab Ann Arbor
- American Honda Motor Co., Inc., Pontiac Office Auburn Hills
- American Honda Motor Co., Inc., Warren Office Warren
- Calty Design Research (Toyota) Ann Arbor
- Honda Research Institute USA, Inc., Detroit Research Office Ann Arbor
- Hyundai America Technical Center, Inc. Superior Township
- Hyundai Safety Test and Investigation Laboratory Superior Township
- Mercedes-Benz R&D North America Ann Arbor
- Mercedes-Benz R&D North America Farmington Hills
- Mitsubishi Motors R&D of America, Inc Ann Arbor
- Nissan Technical Center North America Farmington Hills

R&D (Continued)

- Subaru Research & Development Van Buren Township
- Toyota Motor North America R&D Ann Arbor
- Toyota Research Institute Ann Arbor
- Toyota Motor North America R&D Saline

Other

- Mazda Wixom Center Wixom
- Mazda Quality Research Building Woodhaven
- Toyota Motor Sales U.S.A., Inc. Public Relations Detroit
- Volkswagen Call Center and Technical Services Auburn Hills

Minnesota

Economic Impact in Minnesota

\$70 million purchased from U.S. suppliers in 2022

124 international nameplate dealerships

6,612 dealership jobs

\$482 million dealership employee compensation

94,731 new vehicles sold in 2022

49% market share of new vehicle sales in Minnesota

13,253 new green vehicles sold in 2022

61% market share of new green vehicle sales in Minnesota

International Automaker Facilities

Sales and Training

- Subaru Area Training Center Bloomington
- Subaru Zone Office Minneapolis



Mississippi

Economic Impact in Mississippi

\$5.2 billion invested



378,764 vehicles produced in 2022

100% of total auto production in Mississippi

\$1.4 billion purchased from U.S. suppliers

Sales

81 international nameplate dealerships

50,055 new vehicles sold in 2022

55% market share of new vehicle sales in Mississippi

3,819 new green vehicles sold in 2022

74% market share of new green vehicle sales in Mississippi

Employment

31,937 total jobs generated in Mississippi

- 7,334 direct employment
- 3,478 dealership jobs
- 21,125 other indirect employment

\$2.1 billion total employee compensation

- \$256 million dealership employee compensation
- \$1.8 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Mississippi generated:

- \$415 million in state and local tax receipts and other revenues
- \$395 million in federal tax receipts and other revenues for the federal government
- \$4.3 billion (3.1%) in economic contribution to Mississippi's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **2.6** additional jobs in Mississippi.

Vehicles Made in Mississippi







Nissan Altima*

Nissan Frontier*

Nissan Titan*







Toyota Corolla*



Four models manufactured by international automakers in Mississippi are exported to **seven countries and territories** around the globe.

International Automaker Facilities

Manufacturing

- Nissan Canton Vehicle Assembly Plant Canton
- Toyota Motor Manufacturing Mississippi Blue Springs

Other

• Toyota Logistics Services, Inc./Marshalling Yard — Tupelo

^{*}Exported from America

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

Missouri

Economic Impact in Missouri

\$1.2 billion invested

\$865 million purchased from U.S. suppliers



Sales

157 international nameplate dealerships

95,502 new vehicles sold in 2022

38% market share of new vehicle sales in Missouri

11,902 new green vehicles sold in 2022

52% market share of new green vehicle sales in Missouri

Employment

25,549 total jobs generated in Missouri

- 1,098 direct employment
- 8,004 dealership jobs
- 16,447 other indirect employment

\$1.7 billion total employee compensation

- \$614 million dealership employee compensation
- \$1.1 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Missouri generated:

- \$289 million in state and local tax receipts and other revenues
- **\$300 million** in federal tax receipts and other revenues for the federal government
- **\$2.6 billion** in economic contribution to Missouri's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **10.3** additional jobs in Missouri.

International Automaker Facilities

Manufacturing

• Toyota Motor Manufacturing Missouri — Troy

Sales and Training

• Toyota Motor Sales U.S.A., Inc. Regional Office — Kansas City

Parts Center

Toyota Parts Distribution Center — Kansas City



Montana

Economic Impact in Montana



\$5 million purchased from U.S. suppliers in 2022

40 international nameplate dealerships

1,638 dealership jobs

\$121 million dealership employee compensation

21,753 new vehicles sold in 2022

40% market share of new vehicle sales in Montana

3,597 new green vehicles sold in 2022

64% market share of new green vehicle sales in Montana

International Automaker Facilities

R&D

• Hyundai America Technical Center, Inc. New Horizons Studio — Bozeman

Nebraska

Economic Impact in Nebraska



\$41 million purchased from U.S. suppliers in 2022

54 international nameplate dealerships

2,303 dealership jobs

\$170 million dealership employee compensation

29,701 new vehicles sold in 2022

41% market share of new vehicle sales in Nebraska

3,627 new green vehicles sold in 2022

59% market share of new green vehicle sales in Nebraska

Nevada

Economic Impact in Nevada

\$5 million purchased from U.S. suppliers in 2022

66 international nameplate dealerships

6,072 dealership jobs

\$626 million dealership employee compensation

70,710 new vehicles sold in 2022

58% market share of new vehicle sales in Nevada

10,842 new green vehicles sold in 2022

50% market share of new green vehicle sales in Nevada

International Automaker Facilities

Finance

Toyota Financial Savings Bank — Henderson



New Hampshire

Economic Impact in New Hampshire

\$24 million purchased from U.S. suppliers in 2022

90 international nameplate dealerships

3,792 dealership jobs

\$398 million dealership employee compensation

47,182 new vehicles sold in 2022

53% market share of new vehicle sales in New Hampshire

6,566 new green vehicles sold in 2022

69% market share of new green vehicle sales in New Hampshire



New Jersey

Economic Impact in New Jersey

\$1.2 billion invested

3,788 direct employment

\$947 million purchased from U.S. suppliers in 2022

323 international nameplate dealerships

19,998 dealership jobs

\$2.1 billion dealership employee compensation

290,034 new vehicles sold in 2022

66% market share of new vehicle sales in New Jersey

39,572 new green vehicles sold in 2022

57% market share of new green vehicle sales in New Jersey

International Automaker Facilities

Headquarters

- BMW of North America, LLC Woodcliff Lake
- Ferrari North America, Inc. Englewood Cliffs
- Jaguar Land Rover North America Mahwah
- MINI of North America, LLC Woodcliff Lake
- Rolls-Royce of North America, LLC Woodcliff Lake
- Subaru of America, Inc. Camden
- Volvo Car USA Mahwah

R&D

- Subaru Research & Development Pennsauken
- Volkswagen Allendale Test Center Allendale

Finance

• Toyota Financial Services Eastern Regional Office — Parsippany



Sales and Training

- BMW National Workshop Bordentown
- BMW of North America Technical Training Center Woodcliff Lake
- Honda/Acura Zone Office Mt. Laurel
- Hyundai Motor America Regional Office Jamesburg
- Infiniti Regional Office Somerset
- Kia Regional Office Parsippany
- Lexus Division Area Office Parsippany
- Mazda Regional Office Bridgewater
- Mazda Training Center Somerset
- Mitsubishi Motors Regional Office Swedesboro
- Nissan Regional Office Somerset
- Nissan Service Training Center Somerset
- Subaru National Service Training Center Camden
- Subaru Regional Office Camden
- Subaru Zone Office Camden
- Subaru Area Training Center Florence
- Subaru Service Training Center Pennsauken
- Toyota Motor Sales U.S.A., Inc. Regional Office West Caldwell
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Woodcliff Lake
- Volvo Car USA Rockleigh

Parts Centers

- Honda Parts Distribution Center Mt. Laurel
- Jaguar Land Rover Eastern Parts Distribution Center Mickleton
- Mercedes-Benz USA Master Parts Distribution Center Robbinsville
- Mitsubishi Motors Parts Distribution Center Swedesboro
- Mobis Parts Distribution Center (Hyundai/Kia) Monroe Township
- Nissan Parts Distribution Center Somerset
- Subaru Regional Distribution Center Florence
- Toyota Parts Distribution Center West Caldwell
- Volkswagen Parts Distribution Center Cranbury
- Volvo Car USA Parts Distribution Center Rutherford

Other

- BMW of North America Vehicle Distribution Center Jersey City
- Toyota Port Operation Newark

New Mexico

Economic Impact in New Mexico

\$120 million purchased from U.S. suppliers in 2022

64 international nameplate dealerships

3,136 dealership jobs

\$248 million dealership employee compensation

35,590 new vehicles sold in 2022

51% market share of new vehicle sales in New Mexico

5,240 new green vehicles sold in 2022

67% market share of new green vehicle sales in New Mexico





New York

Economic Impact in New York



\$162 million invested

477 direct employment

\$2.6 billion purchased from U.S. suppliers in 2022

535 international nameplate dealerships

26,600 dealership jobs

\$2.5 billion dealership employee compensation

480,441 new vehicles sold in 2022

63% market share of new vehicle sales in New York

66,546 new green vehicles sold in 2022

68% market share of new green vehicle sales in New York

International Automaker Facilities

Headquarters

• Aston Martin Lagonda of North America, Inc. — New York

Sales and Training

- BMW of Manhattan New York
- Mercedes-Benz Manhattan New York

Other

- Genesis House New York
- Genesis Studios New York
- Subaru Independent Distributor Orangeburg
- Volvo Car USA New York

North Carolina

Economic Impact in North Carolina



\$1.2 billion invested

1,624 direct employment

\$408 million purchased from U.S. suppliers in 2022

318 international nameplate dealerships

17,324 dealership jobs

\$1.5 billion dealership employee compensation

226,684 new vehicles sold in 2022

59% market share of new vehicle sales in North Carolina

30,561 new green vehicles sold in 2022

65% market share of new green vehicle sales in North Carolina

International Automaker Facilities

Manufacturing

Toyota Battery Toyota Manufacturing* — Liberty

R&D

Toyota Racing Development — Salisbury

Sales and Training

- BMW Fort Bragg MSTEP Training Center Fayetteville
- Subaru Area Training Center Huntersville

North Dakota

Economic Impact in North Dakota



31 international nameplate dealerships

1,197 dealership jobs

\$83 million dealership employee compensation

10,142 new vehicles sold in 2022

32% market share of new vehicle sales in North Dakota

954 new green vehicles sold in 2022

59% market share of new green vehicle sales in North Dakota

Ohio

Economic Impact in Ohio

\$15.4 billion invested



Production

416,379 vehicles produced in 2022

50% of total auto production in Ohio

\$9.5 billion purchased from U.S. suppliers

Sales

365 international nameplate dealerships

248,460 new vehicles sold in 2022

53% market share of new vehicle sales in Ohio

26,194 new green vehicles sold in 2022

61% market share of new green vehicle sales in Ohio

Employment

157,401 total jobs generated in Ohio

- 16,689 direct employment
- 16,112 dealership jobs
- 124,600 other indirect employment

\$11.4 billion total employee compensation

- \$1.3 billion dealership employee compensation
- \$10.1 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Ohio generated:

- \$2 billion in state and local tax receipts and other revenues
- **\$2.1 billion** in federal tax receipts and other revenues for the federal government
- \$18.7 billion (2.3%) in economic contribution to Ohio's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **6.8** additional jobs in Ohio.

Vehicles Made in Ohio







Acura MDX*



Acura NSX***



Acura RDX*



Acura TLX*



Honda Accord*



Honda Accord Hybrid*



Honda CR-V*



CR-V FCEV[†]



Honda CR-V Hybrid*

- *Exported from America
- †Production starting in 2023/2024
- **Production at this facility ended in 2022
- Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Nine models manufactured by international automakers in Ohio are exported to **42 countries and territories** around the globe.

International Automaker Facilities

Manufacturing

- Honda Anna Engine Plant Anna
- Honda East Liberty Auto Plant East Liberty
- Honda and LG Energy Solution JV Battery Plant Jeffersonville**
- Honda Marysville Auto Plant Marysville
- Honda Performance Manufacturing Center Marysville
- Honda Transmission Plant Ohio Russells Point

R&D

- Honda Automotive Labs of Ohio (HALO) East Liberty
- Honda Ohio Research Office (99P Labs) Columbus
- Honda North American Auto Development Center Raymond

Finance

• BMW Financial Services NA, LLC — Hilliard

Sales and Training

- Honda Manufacturing Training Center Bellefontaine
- Hyundai Central Satellite Service Training Center Fairfield
- Nissan Service Training Center Grove City
- Subaru Area Training Center Dublin
- Subaru Zone Office Dublin
- Toyota Motor Sales U.S.A., Inc. Regional Office Cincinnati

Parts Centers

- Honda Midwest Consolidation Center Troy
- Honda Parts Distribution Center Troy
- Toyota Parts Distribution Center Cincinnati

Other

• Honda Heritage Center — Marysville

**Opening in 2025

Oklahoma

Economic Impact in Oklahoma



\$187 million purchased from U.S. suppliers in 2022

89 international nameplate dealerships

4,779 dealership jobs

\$375 million dealership employee compensation

183,038 new vehicles sold in 2022

48% market share of new vehicle sales in Oklahoma

12,422 new green vehicles sold in 2022

53% market share of new green vehicle sales in Oklahoma

Oregon

Economic Impact in Oregon



\$107 million invested

514 direct employment

\$42 million purchased from U.S. suppliers in 2022

137 international nameplate dealerships

7,434 dealership jobs

\$653 million dealership employee compensation

95,418 new vehicles sold in 2022

64% market share of new vehicle sales in Oregon

22,535 new green vehicles sold in 2022

67% market share of new green vehicle sales in Oregon

International Automaker Facilities

R&D

• Jaguar Land Rover Global Digital Design Center — Portland

Finance

• Volkswagen Credit Call Center — Hillsboro

Sales and Training

- Subaru Area Training Center Portland
- Subaru Zone Office Portland
- Toyota Motor Sales U.S.A., Inc. Regional Office Portland

Parts Centers

- Honda Parts Distribution Center Gresham
- Subaru Master Distribution Center Gresham
- Subaru Regional Distribution Center Portland
- Toyota Parts Distribution Center Portland

Other

• Toyota Port/Transport Operations — Portland



International automakers **exported six models** from the seaport of Portland in 2022.

Pennsylvania

Economic Impact in Pennsylvania



\$25 million invested

289 direct employment

\$1.1 billion purchased from U.S. suppliers in 2022

497 international nameplate dealerships

22,790 dealership jobs

\$1.7 billion dealership employee compensation

301,441 new vehicles sold in 2022

58% market share of new vehicle sales in Pennsylvania

40,891 new green vehicles sold in 2022

67% market share of new green vehicle sales in Pennsylvania

International Automaker Facilities

Sales and Training

• Kia Training Center — Allentown

Parts Centers

- BMW of North America Continental Distribution Center Easton
- BMW of North America Regional Parts Distribution Center Nazareth
- Mazda Parts Distribution Center Covington Township

Rhode Island

Economic Impact in Rhode Island

\$28 million purchased from U.S. suppliers in 2022

40 international nameplate dealerships

2,170 dealership jobs

\$175 million dealership employee compensation

28,308 new vehicles sold in 2022

67% market share of new vehicle sales in Rhode Island

3,871 new green vehicles sold in 2022

73% market share of new green vehicle sales in Rhode Island



South Carolina

Economic Impact in South Carolina

\$15.3 billion invested

Production

485,291 vehicles produced in 2022

100% of total auto production in South Carolina

\$6.2 billion purchased from U.S. suppliers

Jones of the second

Sales

151 international nameplate dealerships

111.469 new vehicles sold in 2022

58% market share of new vehicle sales in South Carolina

11,441 new green vehicles sold in 2022

69% market share of new green vehicle sales in South Carolina

Employment

76,641 total jobs generated in South Carolina

- 15,420 direct employment
- 8,432 dealership job
- 52,789 other indirect employment

\$5.5 billion total employee compensation

- \$715 million dealership employee compensation
- \$4.8 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in South Carolina generated:

- \$1 billion in state and local tax receipts and other revenues
- **\$2.1 billion** in federal tax receipts and other revenues for the federal government
- \$11 billion (3.7%) in economic contribution to South Carolina's Gross State Product (GSP)





Every direct manufacturing job created by international automakers supports **3.1** additional jobs in South Carolina.

Vehicles Made in South Carolina







BMW X3 PHEV*



BMW X4*



BMW X5*



BMW X5 PHEV*



BMW X6*



BMW X7*



BMW XM PHEV*



Mercedes-Benz Metris Cargo**



Mercedes-Benz Sprinter Cargo**



Mercedes-Benz Sprinter Passenger**



Volvo S60*



Volvo S60 PHEV



Nine models manufactured by international automakers in South Carolina are exported to **119 countries and territories** around the globe.



International automakers **exported nine models** from the seaport of Charleston in 2022.

International Automaker Facilities

Manufacturing

- BMW Manufacturing Corp, LLC Florence**
- BMW Manufacturing Corp, LLC Green
- BMW Manufacturing Corp, LLC Woodruff**
- Mercedes-Benz Vans, LLC Ladson
- Volvo Car U.S. Operations Ridgeville

R&D

• BMW Group Information Technology Research Center — Greenville

Sales and Training

- BMW of North America Training Center Greer
- Volvo Manufacturing Training Center Ridgeville
- Volvo Car University Ridgeville

Parts Center

- BMW of North America Continental Distribution Center Spartanburg
- Nissan Parts Distribution Center Greenville

Other

- BMW Performance Center Greer
- Mercedes-Benz USA Marshalling Yard Ladson
- Volvo Car US Operations Summerville

**Opening in 2030

^{*}Exported from America

^{**}Assembly only

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

South Dakota

Economic Impact in South Dakota



26 international nameplate dealerships

950 dealership jobs

\$68 million dealership employee compensation

11,686 new vehicles sold in 2022

35% market share of new vehicle sales in South Dakota

1,316 new green vehicles sold in 2022

62% market share of new green vehicle sales in South Dakota

Tennessee

Economic Impact in Tennessee

\$15.6 billion invested

Production

413,746 vehicles produced in 2022

76% of total auto production in Tennessee

\$6.9 billion purchased from U.S. suppliers

Sales

196 international nameplate dealerships

129,058 new vehicles sold in 2022

55% market share of new vehicle sales in Tennessee

13,000 new green vehicles sold in 2022

60% market share of new green vehicle sales in Tennessee

Employment

109,352 total jobs generated in Tennessee

- 16,972 direct employment
- 10,836 dealership jobs
- 81,544 other indirect employment

\$8.6 billion total employee compensation

- \$973 million dealership employee compensation
- \$7.7 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Tennessee generated:

- \$1.4 billion in state and local tax receipts and other revenues
- \$1.7 billion in federal tax receipts and other revenues for the federal government
- \$15.7 billion (3.3%) in economic contribution to Tennessee's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **4.3** additional jobs in Tennessee.

Vehicles Made in Tennessee



Infiniti QX60*



Nissan LEAF*



Nissan Maxima*



Nissan Murano*



Nissan Pathfinder*



Nissan Rogue*



Volkswagen Atlas*



Volkswagen Atlas Cross Sport



Volkswagen ID.4

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Seven models manufactured by international automakers in Tennessee are exported to **31 countries and territories** around the globe.

International Automaker Facilities

Headquarters

- Infiniti Americas Franklin
- Mitsubishi Motors North America, Inc. Franklin
- Nissan North America Franklin

Manufacturing

- Infiniti Decherd Powertrain Plant Decherd
- Nissan Decherd Powertrain Plant Decherd
- Nissan Smyrna Vehicle Assembly Plant Smyrna
- Toyota Motor Manufacturing Tennessee Jackson
- Volkswagen Chattanooga Assembly Plant Chattanooga

R&D

- Volkswagen Innovation Hub Knoxville
- Volkswagen North American Engineering and Planning Center Chattanooga

Sales and Training

• Nissan Service Training Center — Franklin

Parts Centers

- Honda Parts Distribution Center Loudon
- Land Rover South Eastern Parts Distribution Center Memphis
- Nissan Parts Distribution Memphis Low Volume Center Memphis
- Nissan Parts Redistribution Center Mt. Juliet
- Volkswagen Regional Distribution Center Lenoir City

Other

- Nissan Central Collision Center Lebanon
- Nissan Customer Resource Center Murfreesboro
- Nissan Field Quality Center Smyrna
- Nissan Hanger Smyrna

^{*}Exported from America

Texas

Economic Impact in Texas

\$4.9 billion invested

Production

126,189 vehicles produced in 2022

22% of total auto production in Texas

\$2.5 billion purchased from U.S. suppliers

Sales

638 international nameplate dealerships

658,007 new vehicles sold in 2022

51% market share of new vehicle sales in Texas

69,048 new green vehicles sold in 2022

55% market share of new green vehicle sales in Texas

Employment

130,465 total jobs generated in Texas

- 12,249 direct employment
- **46,880** dealership jobs
- 71,336 other indirect employment

\$10 billion total employee compensation

- \$4.5 billion dealership employee compensation
- \$5.48 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Texas generated:

- \$2 billion in state and local tax receipts and other revenues
- **\$1.7 billion** in federal tax receipts and other revenues for the federal government
- \$17.4 billion in economic contribution to Texas's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **2.7** additional jobs in Texas.

Vehicles Made in Texas







Toyota Sequoia*

Toyota Tundra*

Toyota Tundra Hybrid*

*Exported from America

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts



Three models manufactured by international automakers in Texas are exported to **13 countries and territories** around the globe.

International Automaker Facilities

Headquarters

- Lexus Plano
- Lexus Financial Services Plano
- McLaren North America Coppell
- Toyota Connected North America Plano
- Toyota Financial Services Plano
- Toyota Motor Credit Corporation Plano
- Toyota Motor North America Plano

Manufacturing

• Toyota Motor Manufacturing Texas — San Antonio

Finance

- American Honda Finance Corporation Irving
- Hyundai Capital America Plano
- Mercedes-Benz Financial Services USA Fort Worth
- Nissan Motor Acceptance Corporation Irving
- Toyota Financial Services Dealer Service Center Plano
- Toyota Financial Services Data Center Carollton
- Toyota Insurance Management Solutionsr Plano

Sales and Training

- Honda/Acura Zone Office Irving
- Hyundai Motor America Regional Office Coppell
- Kia Training Center Lancaster
- Kia Regional Office Plano
- Mazda Training Center Grapevine
- Mazda Regional Office Sugarland
- Mercedes-Benz USA Learning and Performance Center Grapevine
- Mitsubishi Motors Regional Office Irving
- Nissan Regional Office Irving
- Nissan Service Training Center Irving
- Subaru Area Training Center Coppell
- Subaru Zone Office Frisco
- Volvo Car USA Dealer Training Academy Irving

Parts Centers

- BMW of North America Vehicle Distribution Center Lancaster
- Honda Parts Distribution Center Irving
- Mazda Parts Distribution Center Grapevine
- Mercedes-Benz USA Parts Distribution Center Grapevine
- Mobis Parts Distribution Center (Hyundai/Kia) Lancaster
- Nissan Parts Distribution Center Irving
- Subaru Regional Distribution Center Coppell
- Volkswagen Group of America Parts Distribution Center Ft. Worth
- Volkswagen Parts Distribution Center Haslet

Other

- BMW of North America Vehicle Distribution Center Galveston
- North American Subaru Inc. Grapevine
- Toyota AirFlite McKinney
- Toyota Independent Distributor Houston
- Toyota Logistics Services, Inc./Marshalling Yard San Antonio
- Volkswagen South Central Prosper



Utah

Economic Impact in Utah

\$29 million purchased from U.S. suppliers in 2022

78 international nameplate dealerships

5,244 dealership jobs

\$435 million dealership employee compensation

66,331 new vehicles sold in 2022

50% market share of new vehicle sales in Utah

10,972 new green vehicles sold in 2022

57% market share of new green vehicle sales in Utah

International Automaker Facilities

Finance

• BMW Bank of North America — Salt Lake City



Economic Impact in Vermont

\$173 million purchased from U.S. suppliers in 2022

42 international nameplate dealerships

1,369 dealership jobs

\$109 million dealership employee compensation

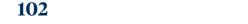
20,295 new vehicles sold in 2022

58% market share of new vehicle sales in Vermont

3,780 new green vehicles sold in 2022

71% market share of new green vehicle sales in Vermont





Virginia

Economic Impact in Virginia



\$188 million invested

989 direct employment

\$134 million purchased from U.S. suppliers in 2022

282 international nameplate dealerships

17,160 dealership jobs

1.4 billion dealership employee compensation

191,302 new vehicles sold in 2022

64% market share of new vehicle sales in Virginia

29,831 new green vehicles sold in 2022

61% market share of new green vehicle sales in Virginia

International Automaker Facilities

Headquarters

- Audi Herndon
- Bentley Herndon
- Bugatti Herndon
- Lamborghini Herndon
- Volkswagen Electrify America Reston
- Volkswagen Group of America Herndon

Sales and Training

- Hyundai Motor America Service Training Center Fredericksburg
- Hyundai Motor America Regional Office Mid-Atlantic Region McLean
- Mazda Training Center Colonial Heights
- Nissan Service Training Center Sterling

Other

Nissan North America, Inc. Government Affairs — Herndon

Washington

Economic Impact in Washington



\$17 million invested

482 direct employment

\$75 million purchased from U.S. suppliers in 2022

212 international nameplate dealerships

13,386 dealership jobs

\$1.2 billion dealership employee compensation

165,152 new vehicles sold in 2022

66% market share of new vehicle sales in Washington

39,452 new green vehicles sold in 2022

62% market share of new green vehicle sales in Washington

International Automaker Facilities

R&D

- Mercedes-Benz R&D North America Seattle
- Volkswagen Automotive Cloud, LLC Redmond

Sales and Training

- Kia Training Center Kent
- Mazda Training Center Kirkland
- Nissan Regional Office Bellevue
- Nissan Service Training Center Kent
- Subaru Area Training Center Shoreline

West Virginia

Economic Impact in West Virginia





Production

\$2.0 billion purchased from U.S. suppliers

Sales

76 international nameplate dealerships

40,838 new vehicles sold in 2022

55% market share of new vehicle sales in West Virginia

4,216 new green vehicles sold in 2022

80% market share of new green vehicle sales in West Virginia

Employment

11,598 total jobs generated in West Virginia

- 2,542 direct employment
- 2,714 dealership jobs
- 6,342 other indirect employment

\$756 million total employee compensation

- \$186 million dealership employee compensation
- **\$570 million** in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in West Virginia generated:

- \$170 million in state and local tax receipts and other revenues
- **\$141 million** in federal tax receipts and other revenues for the federal government
- \$1.5 billion in economic contribution to West Virginia's Gross State Product (GSP)



Every direct manufacturing job created by international automakers supports **2** additional jobs in West Virginia.

International Automaker Facilities

Manufacturing

• Toyota Motor Manufacturing West Virginia — Buffalo

Wisconsin

Economic Impact in Wisconsin



\$134 million purchased from U.S. suppliers in 2022

186 international nameplate dealerships

7,350 dealership jobs

\$493 million dealership employee compensation

92,320 new vehicles sold in 2022

48% market share of new vehicle sales in Wisconsin

12,142 new green vehicles sold in 2022

64% market share of new green vehicle sales in Wisconsin

International Automaker Facilities

Parts Center

Volkswagen Parts Distribution Center — Pleasant Prairie

Wyoming

Economic Impact in Wyoming



19 international nameplate dealerships

756 dealership jobs

\$52 million dealership employee compensation

7,926 new vehicles sold in 2022

40% market share of new vehicle sales in Wyoming

1,117 new green vehicles sold in 2022

69% market share of new green vehicle sales in Wyoming

Automakers













International Automakers in America

Aston Martin

U.S. Headquarters:

New York, New York

U.S. Operations Established: 1964

astonmartin.com

Aston Martin Lagonda of North America, Inc.

11 West 42nd Street Floor 22 New York, NY 10036

BMW Group

U.S. Headquarters:

Woodcliff Lake, New Jersey

U.S. Operations Established: 1975

Brands: BMW, MINI, Rolls-Royce, and BMW Motorrad

bmwusa.com

BMW Group Government & External Affairs

900 G Street, NW Suite 600 Washington, D.C. 20001

Ferrari

U.S. Headquarters:

Englewood Cliffs, New Jersey

U.S. Operations Established: 1990

ferrari.com

Ferrari North America, Inc.

250 Sylvan Avenue Englewood Cliffs, NJ 07632 T 201.816.2600

Honda

U.S. Headquarters:

Torrance, California

U.S. Operations Established: 1959

Brands: Honda and Acura

hondainamerica.com

American Honda Motor Co., Inc. Government & Industry Relations

1001 G Street, NW Suite 950 Washington, D.C. 20001 T 202.661.4400

Hyundai

U.S. Headquarters:

Fountain Valley, California

U.S. Operations Established: 1985

Brands: Hyundai and Genesis

hyundaiusa.com

Hyundai Motor Company Washington Office

660 N. Capitol Street, NW Suite 800 Washington, D.C. 20001 T 202.629.1555

Jaguar Land Rover

U.S. Headquarters:

Mahwah, New Jersey

U.S. Operations Established: 2001

jaguarlandrover.com

Jaguar Land Rover
Government Relations

100 Jaguar Land Rover Way Mahwah, NJ 07495 T 201.818.8500

KIA

U.S. Headquarters:

Irvine, California

U.S. Operations Established: 1992

kia.com

Kia Corporation

Government Affairs

601 New Jersey Avenue, NW Suite 800 Washington, D.C. 20001 T 202.503.1515

McLaren

U.S. Headquarters:

Coppell, Texas

U.S. Operations Established: 2010

cars.mclaren.com

McLaren North America

1405 S Belt Line Rd Suite 100 Coppell, TX 75019

T 855.202.8815

Maserati

U.S. Headquarters:

Auburn Hills, Michigan

U.S. Operations Established: 2001

maseratiusa.com

Maserati North America, Inc.

1 Chrysler Drive Auburn Hills, MI 48326 T 877.696.2737

Mercedes-Benz

U.S. Headquarters:

Sandy Springs/Atlanta, Georgia

U.S. Operations Established: 1965

group.mercedes-benz.com

Mercedes-Benz North America
External Affairs

800 Maine Avenue, SW Suite 625 Washington, D.C. 20024 T 202.649.4501

Mazda

U.S. Headquarters:

Irvine, California

U.S. Operations Established: 1970

mazdausa.com

Mazda North American
Operations Government &
Public Affairs

1025 Connecticut Avenue, NW Suite 910 Washington, D.C. 20036 T 202.467.5095

Mitsubishi Motors

U.S. Headquarters:

Franklin, Tennessee

U.S. Operations Established: 1981

mitsubishicars.com

Mitsubishi Motors R&D of America, Inc.
Government & Industry Relations

3735 Varsity Drive Ann Arbor, MI 48108 T 734.477.6119

Nissan

U.S. Headquarters:

Franklin, Tennessee

U.S. Operations Established: 1958

Brands: Nissan and Infiniti

nissanusa.com

Nissan North America, Inc. Government Affairs

1 Nissan Way Franklin, TN 37067 T 615.725.8742

Subaru

U.S. Headquarters:

Camden, New Jersey

U.S. Operations Established: 1968

subaru.com

North American Subaru, Inc. Government Relations

1001 G Street, NW Suite 300 East Washington, D.C. 20001 T 856.488.8500

Toyota

U.S. Headquarters:

Plano, Texas

U.S. Operations Established: 1958

Brands: Toyota and Lexus

toyota.com

Toyota Motor North America, Inc. Government Affairs

325 7th Street, NW Suite 1000 Washington, D.C. 20004 T 202.463.6800

Volkswagen Group of America

U.S. Headquarters:

Herndon, Virginia

U.S. Operations Established: 1955

Brands: Volkswagen, Audi, Bentley, Bugatti, Lamborghini, and Porsche

volkswagengroupofamerica.com

Volkswagen Group of America Public Affairs

601 Pennsylvania Avenue, NW Suite 740 Washington, D.C. 20004 T 202.899,1000

Volvo Cars

U.S. Headquarters:

Mahwah, New Jersey

U.S. Operations Established: 1955

volvocars.com/us

Volvo Car Corporation
Government Affairs

T 202.412.5935





Sources used to compile the data in this report:

- The 2022 Autos Drive America and AIADA Economic Impact Survey
- The 2022 Autos Drive America Workforce Development Survey
- AIADA's membership roster
- NADA DATA
- WardsAuto InfoBank
- IHS Markit New Vehicle Registration Data

Automobile manufacturers participating in the 2022 Autos Drive America and AIADA Economic Impact Survey:

- BMW Group
- Honda
- Hyundai
- Kia
- Mazda
- Mercedes-Benz
- Mitsubishi Motors
- Nissan
- Subaru
- Toyota
- Volkswagen Group
- Volvo Cars

Indirect economic impacts for the U.S. and each state derived by SCOUT Economics using direct employment, dealer employment, and auto parts employment multipliers from the IMPLAN input-output model.